2020

Survey of Summer Meal Sponsors

Baylor University
COLLABORATIVE ON HUNGER AND POVERTY
Texas Hunger Initiative

Prepared By The

Baylor University
COLLEGE OF ARTS & SCIENCES
Center for Community Research and Development

ABOUT THE BAYLOR COLLABORATIVE ON HUNGER & POVERTY

The Texas Hunger Initiative (THI) was founded in 2009 to develop research and implement strategies to end hunger through policy, education, community organizing, and community development. In 2019, the Baylor Collaborative on Hunger and Poverty (BCHP) was launched as the umbrella entity for THI to address the complex nature of hunger and poverty at local, state, national, and global levels.

BACKGROUND

As part of the effort to expand and ensure food security in Texas, BCHP works to increase awareness and access to federal nutrition programs that provide meals for children and low-income families.

During the summer months, Summer Feeding Programs—administered by the USDA's Department of Food and Nutrition Services and the Texas Department of Agriculture—act as one way to ensure that children receive healthy meals each day. The Summer Food Service Program (SFSP) was established to ensure that low-income children continue to receive nutritious meals when school is not in session. The National School Lunch Program's Seamless Summer Option (SSO) was created as an alternative for schools that already participate in school meal programs and wish to continue meal service into the summer. Schools, nonprofit organizations, and local cities serve as sponsors and typically have multiple meal sites within a county or region.

The purpose of this study is to document the perceived efficacy or inadequacy of the program by sponsor organizations in Texas that provided meals through Summer Feeding Programs during the summer of 2020. A unique challenge faced by sponsor organizations during the summer of 2020 was the COVID-19 pandemic which closed down K-12 schools and childcare facilities in March in all 50 states as part of the U.S. nonpharmaceutical COVID-19 interventions[1]. The data reported here will be used as part of

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[1] Donohue, J. M., & Miller, E. (2020). COVID-19 and school closures. JAMA, 324(9), 845. doi:10.1001/jama.2020.13092.

BCHP's more extensive research goals to help sponsors run effective summer feeding programs.

ABOUT THE SURVEY & METHODOLOGY

The survey was distributed via an electronic Qualtrics link and completed online during the survey period from November 11, 2020 - November 21, 2020. A list of sponsor organizations was obtained from the Texas Department of Agriculture Open Data Portal. Using this list, the Center for Community Research and Development (CCRD) sent e-mail invitations to 1,183 sponsor organizations, resulting in 600 sponsor organizations responding to the survey. 367 of those who initially took the survey served as a summer meal sponsor, and 207 respondents did not serve as a summer meal sponsor in 2020. Of those who sponsored in 2020, 354 respondents identified as school and nonprofit sponsors. Respondents were entered into a drawing to win one of three $100 Mastercard gift cards as an incentive for filling out the survey, and the CCRD sent out two reminder e-mails during the survey time period. Sponsors were asked about their 2020 experiences as well as plans to participate as a 2021 summer sponsor.

Survey participants were categorized according to the type of organization that they represented separated into five sections: School, Nonprofit, Local Government, Camp, and Other, as referred to in Figure 1. Due to the low selection frequency of three of the categories, they were removed from comparison tables and figures, as shown in Table 1.

Figure 1. Sponsors Affiliated Organization Type
Which best describes your organization?
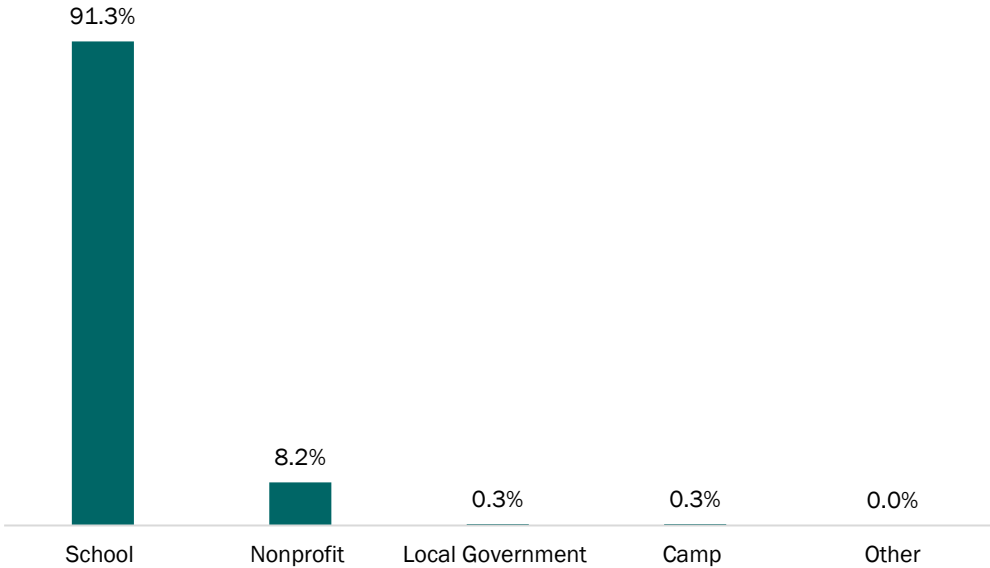
Note: total N=356

Table 1. Adjusted Sponsors Affiliate Organization Type

	Survey Respondents	
	N	Column %
School	325	91.8%
Nonprofit	29	8.2%
Total	354	100.0%

The following document presents the main results from the survey and was prepared by the Center for Community Research and Development (CCRD) at Baylor University. The data shown represent valid responses where unanswered questions or respondents to whom the questions did not apply are not included in the data for the tables. Tables with the full range of responses from the collected data can be made available upon request.

For more information about the survey and analysis, please contact the CCRD by calling 254-710-3811 or e-mailing CCRD@baylor.edu.

SURVEY RESULTS

KEY FINDINGS

Overall, 83.9 percent of schools and 85.7 percent of nonprofits indicated that they were 'satisfied' or 'very satisfied' with their 2020 summer meals program. Additionally, 287 of the schools and nonprofits sponsors stated that they would sponsor the Summer Meals Program in 2021.

Over half of the school sponsors that participated in the survey are in rural areas (58.9 percent), while 65.5 percent of nonprofit sponsors were located in urban areas.

Although Sponsors reported an overall increase in sites from 2019-2020, the COVID-19 pandemic affected both sponsors' ability to operate their programs in 2020 and whether they will sponsor in 2021. However, sponsors creatively used waivers to serve families, and teamwork and communication with the sponsors' communities and TDA were noted as helpful during the COVID-19 pandemic.

When sponsors were asked about challenges experienced in 2020, most of the respondents selected 'low participation by children' as their primary challenge to sponsors in 2020. School sponsors noted that 'covering expenses related to new methods of meal distribution' was their second biggest challenge (34.3 percent), and nonprofit sponsors noted that 'acquiring PPE for meal service' was their second biggest challenge in 2020 (31.0 percent).

Transportation for children was selected by 43.6 percent of sponsors as a type of support that might help the program. Transportation for meals and new equipment for meal service were both the second highest selection from sponsors at 42.4 percent.

75.5 percent of sponsors stated that if they had additional funds, they would increase the number of children served. School sponsors also noted that they would increase the types of meals they offered (26.3 percent), and nonprofit sponsors noted they would increase their number of meal sites (57.1 percent) if given additional funds.

Only 23.3 percent of sponsors are in contact with a THI regional staff person with more nonprofit sponsors in contact with THI than school sponsors. While only about 18.3 percent of respondents reported receiving support from THI for their 2020 summer meals program, a large majority of those that did receive support reported it extremely helpful (63.9 percent of school and 83.3 percent of nonprofit sponsors).

Sponsor Descriptors

Table 2. Sponsor Status 2020 and 2021

|	Sponsored in 2020		Sponsoring in 2021	
	N	Column %	N	Column %
School	325	91.8%	261	90.9%
Nonprofit	29	8.2%	26	9.1%
Total	354	100.0%	287	100.0%

In Table 2, 287 schools and nonprofits sponsors stated that they would sponsor the Summer Meals Program in 2021. Among sponsors that indicated that they do not plan to be a sponsor in 2021, challenges such as being too remote and/or lacking participation to warrant the costs of operating the program were brought up. Transportation issues were also noted by several sponsors, especially regarding getting the children safely to their meal sites. Several specifically noted that the COVID-19 pandemic negatively affected their operations; one sponsor commented that:

> *"The cost of running the program and the recent hit from COVID-19 closure has made it difficult for our school breakfast program to recover. Although the summer program is a good program it was difficult to provide due to the costs."*

Some sponsors who were previously not eligible or who lacked the capacity to conduct the program were able to sponsor in 2020 due to the COVID-19 pandemic increasing the need for the summer meals program and providing more volunteers to staff the program.

School sponsors were more likely to utilize the Seamless Summer Option funding (78.2 percent) than to receive funding from the Summer Food Service Program (21.8 percent). Nonprofit sponsors primarily obtained funding through the Summer Food Service Program (89.3 percent), while only 10.7 percent of nonprofit sponsors utilized funding from the Seamless Summer Option.

Figure 2. Federal programs selected by respondents
Which federal program do you utilize to administer the summer meals program?
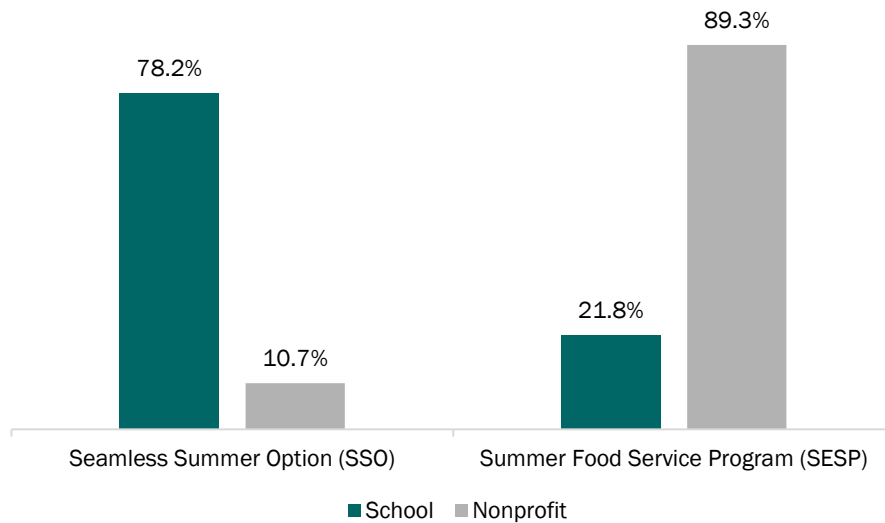
Note: Valid N=349

Figure 3. Number of years served as a sponsor
How long has your organization served as a summer meals sponsor?
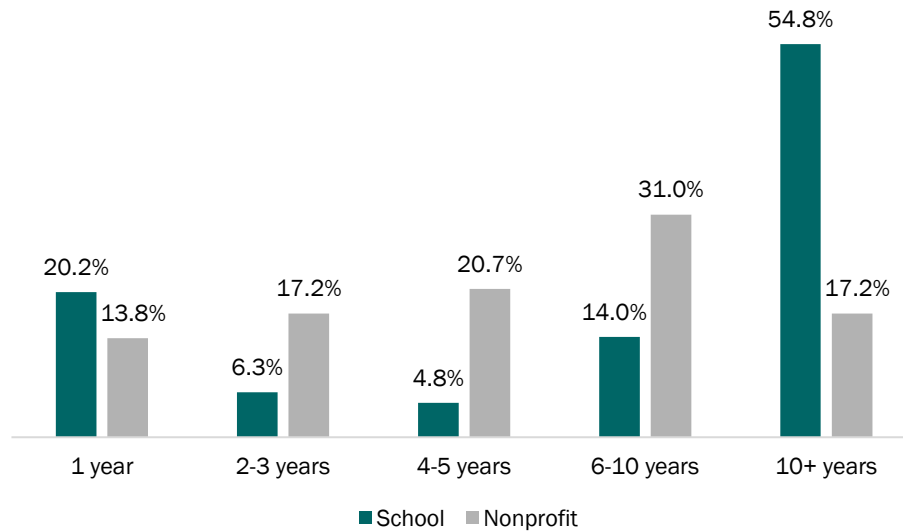
Note: Valid N=301

Over half of the school sponsors in 2020 had been sponsors of summer meals programs for 10 years or more, and many of the nonprofit sponsors in 2020 had been sponsors of summer meals programs for 6 to 10 years (31.0 percent). Compared to 2019 there was a significant increase of the number of new school sponsors in 2020,

3.8 percent of schools in 2019 were new sponsors while 20.2 percent of schools in 2020 were new sponsors. Nonprofit sponsors increased slightly in 2020 compared to 2019 (13.8 percent compared to 12.1 percent).

Figure 4. Number of sites in summer 2020
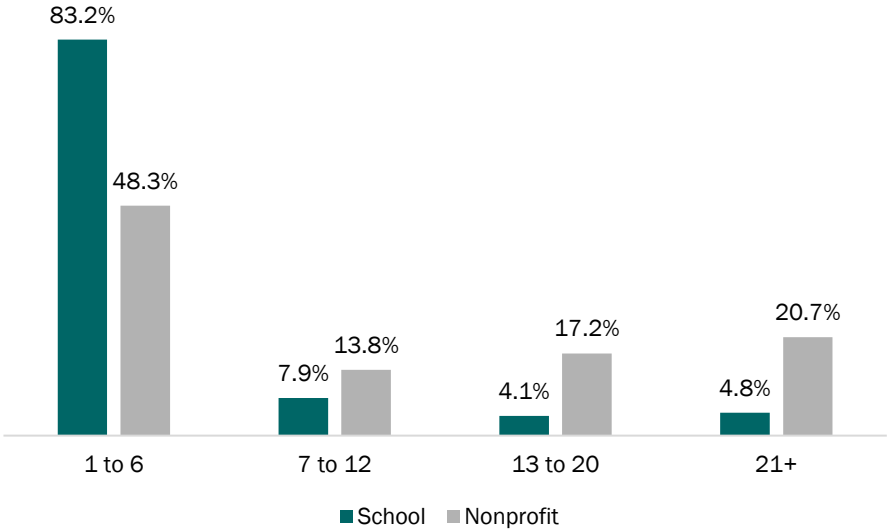*How many summer meals sites did you operate during summer 2020?*

Note: Valid N=301

Both school and nonprofit sponsors were most likely to operate between one and six sites (83.2 and 48.3 percent, respectively). Moreover, 47.8 percent of school sponsors and 24.1 percent of nonprofit sponsors operated just 1 site. School sponsors were most likely to operate in rural areas while nonprofit sponsors were more likely to operate in urban areas.

The COVID-19 pandemic of 2020 did impact sponsors in their service delivery. The effects of COVID-19 will be discussed in detail in the next section of this report. COVID-19 did affect when sponsors opened and closed their meal sites (see Figures 5 & 6). 68.9 percent of school sponsors started serving meals in March while 42.9 percent of nonprofit sponsors started serving meals in June. 30.8 percent of school sponsors closed their sites in June; however, 30.5 percent were still using SSO/SFSP to deliver meals at the time of this survey. 48.2 percent of nonprofit sponsors closed their sites in August,

showing the majority of nonprofit sponsors in 2020 had active sites for two months during 2020.

Figure 5. When did sites open in 2020?
When did your organization first begin to distribute summer meals?
Note: We realize different sites may have started at different times. Please pick the first month any of your sites started serving summer meals.
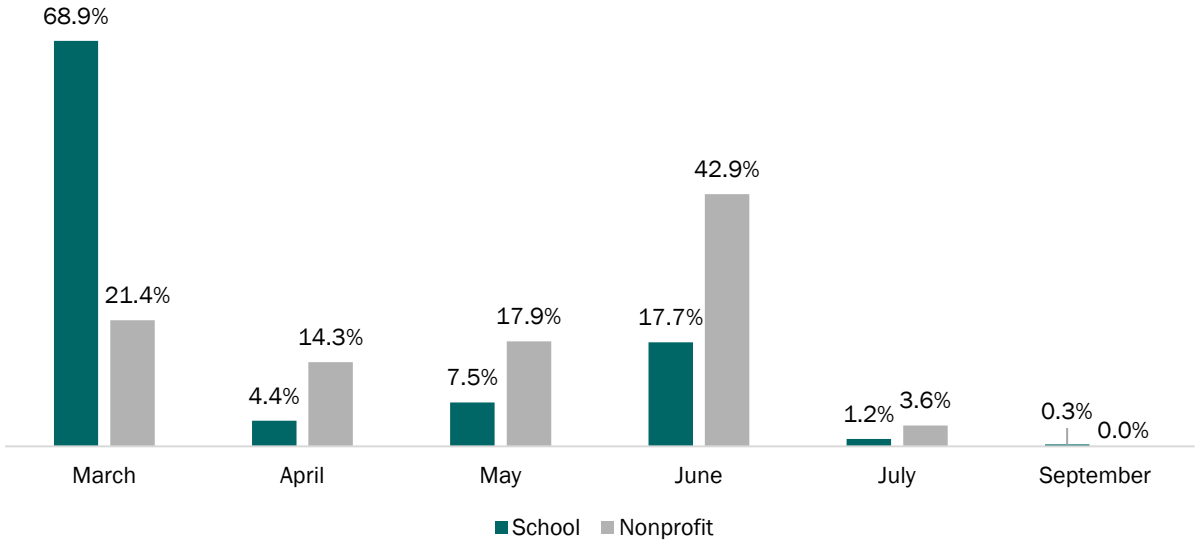
Note: Valid N=350

Figure 6. When did sites close in 2020?
When did your organization end summer meal distribution?
Note: Please select the last month any of your sites were serving summer meals.

Note: Valid N=352

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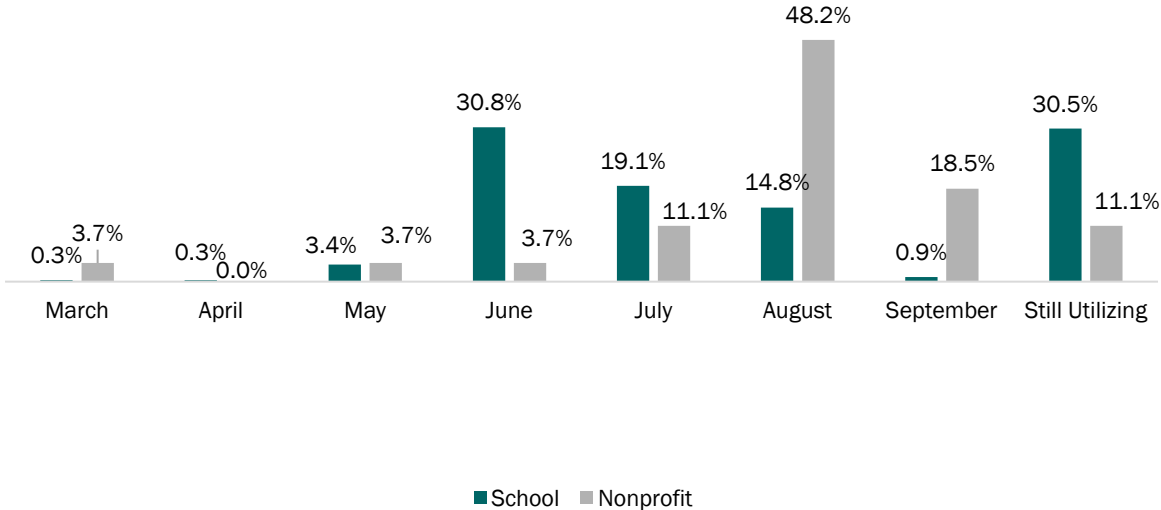
Figure 7. Geographic area type
Are most of your sites located in rural or urban areas?

	School	Nonprofit
Most sites in rural areas	58.9%	20.7%
Most sites in urban areas	31.7%	65.5%
Sites a mix of rural and urban areas	9.4%	13.8%

■ School ■ Nonprofit
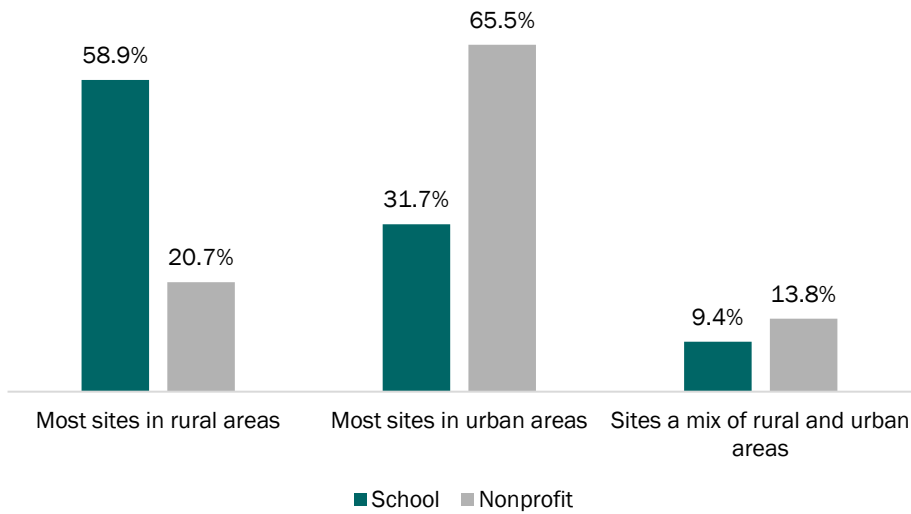
Note: Valid N=326

Figure 8. Sponsorship of the Child and Adult Care Food Program (CACFP)
Do you also sponsor an afterschool meal program offered through the Child and Adult Care Food Program (CACFP) at some point during the year?

	School	Nonprofit
Yes	29.6%	75.9%
No	70.4%	24.1%
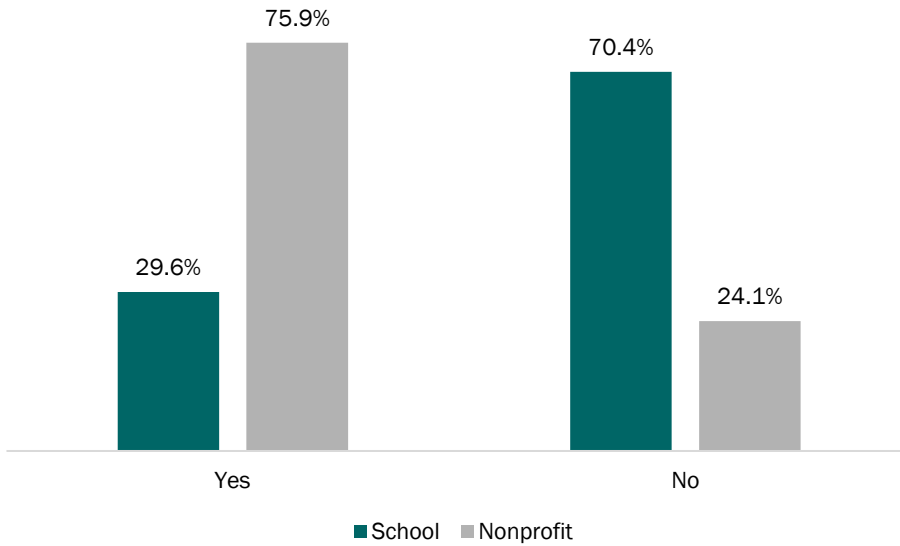
■ School ■ Nonprofit

Note: Valid N=301

The survey also asked about the Child and Adult Care Food Program (CACFP). Above, Figure 8 shows that 75.9 percent of nonprofit sponsors participated in the CACFP while only 29.6 percent of school sponsors participated in the CACFP in 2020.

The COVID-19 outbreak first documented in China, spread quickly across multiple countries and continents, becoming a concern in the US in the early part of 2020. From March 1st through May 31st, 2020, 42 states and territories in the United States issued mandatory stay at home orders which disrupted the economy as well as daily life for most Americans[2]. Further lockdown procedures from the U.S. nonpharmaceutical COVID-19 interventions closed K-12 schools and childcare facilities in all 50 states[3].

COVID-19's health and economic impacts have disproportionately affected individuals with a low socioeconomic status[4]. The onset of the COVID-19 pandemic created an immediate increase in job search behavior, as many individuals were laid off from their existing jobs and families faced financial concerns[5]. Texas ranked eighth in the top ten highest rates of projected child food insecurity (CFI) in 2020 compared to 2018 with an estimated 2,124,960 children experiencing food insecurity in 2020[6].

Overall, all sponsors were affected by the COVID-19 pandemic in their ability to sponsor the program in 2020, how they operated the program, and whether they will sponsor in 2021. But, in general, sponsors used a variety of waivers to serve families in creative ways during the COVID-19 pandemic.

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[2] Moreland, A., Herlihy, C., Tynan, M., Sunshine, G., Baldwin, G., Honeycutt, S., McCord, R. (2020, September 03). Timing of state and TERRITORIAL Covid-19 Stay-at-Home orders and changes in population movement - united states, March 1–MAY 31, 2020. Retrieved February 17, 2021, from https://www.cdc.gov/mmwr/volumes/69/wr/mm6935a2.htm#:~:text=During%20March%201%E2%80%93May%2031%2C%2042%20states%20and%20territories%20issued,by%20California%20(March%2019).

[3] Donohue, J. M., & Miller, E. (2020). COVID-19 and school closures. JAMA, 324(9), 845. doi:10.1001/jama.2020.13092.

[4] United Nations. (2020). Everyone included: Social impact of COVID-19 | DISD. Retrieved February 20, 2021, from https://www.un.org/development/desa/dspd/everyone-included-covid-19.html.

[5] McFarland, L. A., Reeves, S., Porr, W. B., & Ployhart, R. E. (2020). Impact of the covid-19 pandemic on job search behavior: An event transition perspective. Journal of Applied Psychology, 105(11), 1207-1217. doi:10.1037/apl0000782.

[6] Feeding America. (2020, October). The impact of Coronavirus on food insecurity. Retrieved March 29, 2021, from https://www.feedingamerica.org/research/coronavirus-hunger-research.

Table 3. Select the SFSP and SSO waivers (Federal) which your organization used in adapting your feeding programs this year (2020) (*select all that apply*)

	Type of Organization					
	School		Nonprofit		Total	
	N	%	N	%	N	%
Non-congregate Feeding	264	84.1%	24	82.8%	288	84.0%
Nationwide Parent/Guardian meal Pickup Waiver	217	69.1%	13	44.8%	230	67.1%
Meal Times	203	64.7%	13	44.8%	216	63.0%
Offer Versus Serve Flexibility for Senior High Schools for the School Year 2020-2021	131	41.7%	3	10.3%	134	39.1%
Nationwide Meal Pattern Waiver	91	29.0%	5	17.2%	96	28.0%
SFSP/SSO extension	78	24.8%	7	24.1%	85	24.8%
SFSP/SSO Meal Service Times (Regular Summer)	73	23.3%	11	37.9%	84	24.5%
SFSP/SSO Area Eligibility Waiver	69	22.0%	4	13.8%	73	21.3%
SFSP/SSO Closed Enrolled Sites (Regular Summer)	42	13.4%	2	6.9%	44	12.8%
SFSP First Week Site Visits (Regular Summer)	31	9.9%	5	17.2%	36	10.5%
Nationwide Waivers of child Nutrition Monitoring	28	8.9%	6	20.7%	34	9.9%
SFSP Offer Versus Serve (Regular Summer)	26	8.3%	3	10.3%	29	8.5%
Afterschool Activity	22	7.0%	5	17.2%	27	7.9%
Nationwide Community Eligibility Provision (CEP) Data Waiver	24	7.6%	0	0.0%	24	7.0%
Pre-approved Flexibility	7	2.2%	5	17.2%	12	3.5%
60 Day reporting requirement Waiver	2	0.6%	1	3.5%	3	0.9%
Other	8	2.6%	1	3.5%	9	2.6%
Don't Know	15	4.8%	2	6.9%	17	5.0%

Note: Valid N=343

Sponsors also ranked how useful they felt the waivers they used were to them. A mean score was calculated. The lower the mean, the more useful sponsors found the waiver. Both schools and nonprofits found the Non-congregate Feeding Waiver to be most useful with a mean of 1.7 and 1.5, respectively, followed by the Meal Time Waiver (mean of 2.9 and 2.5, respectively). Further rankings can be found in Appendix One.

Many organizations reported COVID-19 impacting their programs in some way. For organizations already planning on serving summer meals prior to the COVID-19 shutdowns, the most common change they made to their program was changing the format to a delivery or grab-and-go format (see Table 21 in Appendix Two). In thinking about serving meals during a pandemic, we asked all sponsors what worked well for them. Overwhelmingly, sponsors indicated that the grab-and-go format worked well. Packaging multiple meals and staff and community communication were also mentioned often (see Table 22 in Appendix Two).

COVD was also noted as a reason for both decreases and increases in sites and participation. Of the 20% of sponsors overall that indicated a decrease in the number of sites from 2019-2020, 42.1% of schools and 100% of the nonprofits indicated that local/state COVID restrictions contributed to that decline (see Table 4). Similarly, while most sponsors reported an increase in daily participation at their sites, of the 34.1% that did report a decrease, 50.6% of schools and 100% of nonprofit sponsors noted local/state COVID restrictions as a reason for this decrease (see Table 5). For additional challenges, including COVID-related challenges, see Table 7. About half (51.4%) of sponsors indicated an increase in daily participation to which 91.3% of schools and 90.0% of nonprofits selected COVID as a reason for that increase (see Table 6).

Specifically thinking about running sites during a pandemic, we asked sponsors what precautions they took to protect volunteers, staff, and families. The most common protection methods utilized by sponsors were the grab-and-go/drive thru sites and providing personal protection equipment (PPE) for volunteers and staff (see Figure 9).

Figure 9. COVID-19 Precautions at Meal Sites

What precautions did your sites take to protect volunteers, staff, and families? (select all that apply)
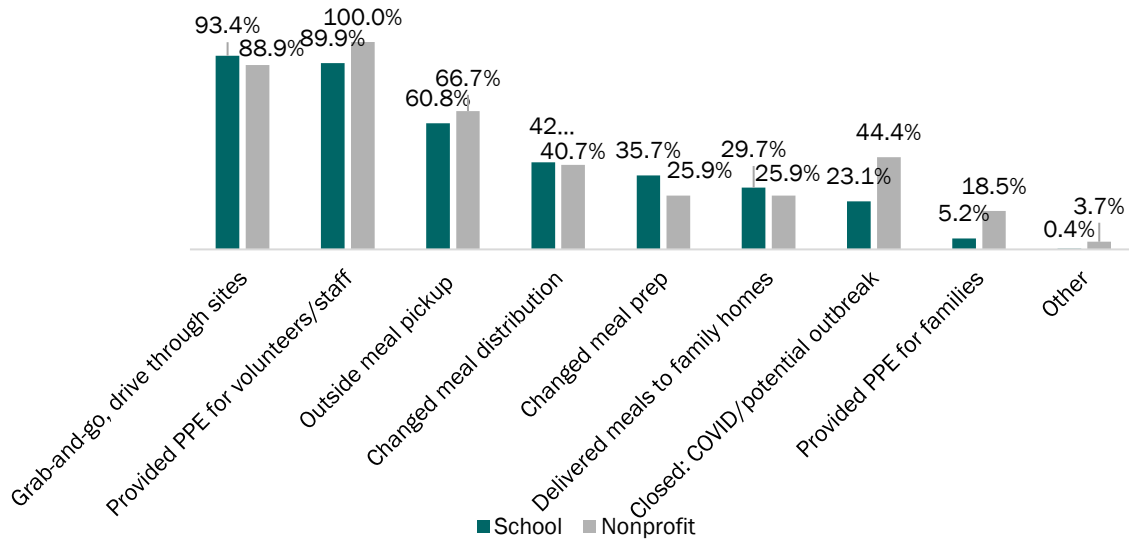
Note: Valid N = 313

Respondents were asked what could have helped them be more successful, and some common themes included food preparation and more supplies, less restrictions/bureaucracy, and additional funding (see Table 23 in Appendix Two)

Participation and Sites

Both school and nonprofit sponsors experienced increases to the number of meal sites compared to 2019 (60.9 and 45.8 percent, respectively), but 38.5 percent of the non-profit sponsors noted a decrease in the number of meal sites compared to 2019.

Figure 10. Number of meal sites
How did the number of summer meal sites in 2020 compare to 2019?
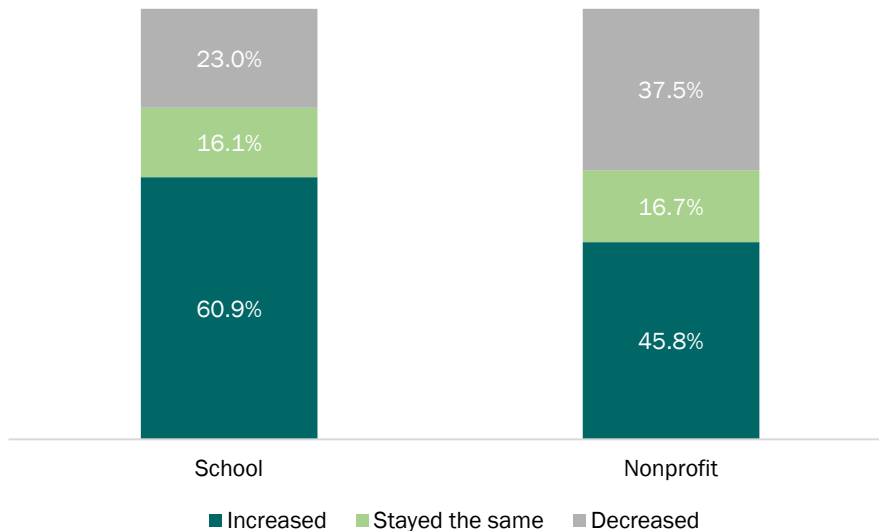
Note: Valid N=272

Respondents who reported a decrease in sites were asked to select all the potential reasons for the decline in the number of sites (please note that categories are not mutually exclusive as each sponsor could choose multiple reasons). The most commonly selected reason for school sponsors was 'lack of participation' (56.1 percent), followed by 'Local/state COVID restrictions' (42.1 percent). 'Local/state COVID restrictions' was the most common reason for the decrease in the number of sites for nonprofit sponsors in 2020 (100 percent). Respondents could also select 'Other,' which included a write-in option. The most common comments given in the write-in option were regarding the effect of the COVID-19 pandemic on summer meals operations. Many sponsors were led to provide alternative meal delivery options that did not require multiple sites, while others reported closing down sites due to outbreaks. Another common response was a lack of activities or a lack of summer school sessions (see Appendix Two).

Table 4. *What contributed to the decline in sites? (select all that apply)*

| | Type of Organization | | | | | |
| | School | | Nonprofit | | Total | |
	N	%	N	%	N	%
Local/state COVID restrictions	25	42.1%	9	100.0%	34	50.0%
Lack of participation at sites	32	56.1%	1	11.1%	33	50.0%
Transportation issues	9	15.8%	0	0.0%	9	13.6%
Lack of staff	3	5.3%	0	0.0%	3	4.6%
Construction/facility issues	2	3.5%	0	0.0%	2	3.0%
Lack of adequate funding	0	0.0%	0	0.0%	0	0.0%
Other	8	14.0%	1	11.1%	9	13.6%

Note: Valid N=66

Figure 11. Average daily participation
Overall, how did your organization's ADP (average daily participation) in 2020 compare to 2019?
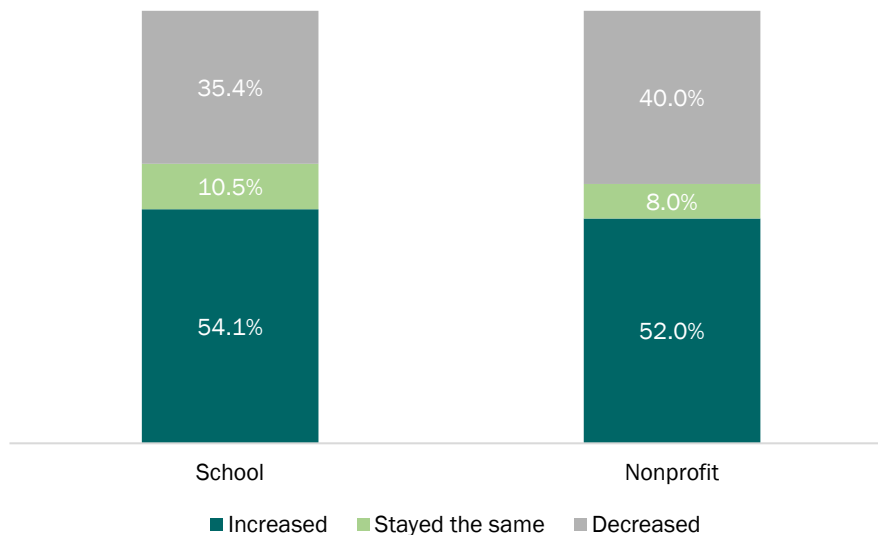
Note: Valid N=257

Compared to 2019, 101 respondents (91 school sponsors and 10 nonprofit sponsors) noticed a decrease in their average daily attendance. 'Local/state COVID restrictions' are noted to be the principal reason behind the decrease in participation for school and nonprofit sponsors (50.6 and 100.0 percent, respectively).

Sponsors that reported a drop in participation were asked to identify all factors that contributed to a decline in participation in a follow-up question. Respondents that

chose 'other' had the option to write-in their responses, which can be found in appendix two.

Table 5. *Contributors to the decrease in participation (select all that apply)*

| | Type of Organization | | | | | |
| | School | | Nonprofit | | Total | |
	N	%	N	%	N	%
Local/state COVID restrictions	44	50.6%	9	100.0%	53	55.2%
Children/families are aware of program, but choose not to participate	33	37.9%	2	22.2%	35	36.5%
Transportation/accessibility of site	22	25.3%	2	22.2%	24	25.0%
Drop in summer school enrollment	21	24.1%	1	11.1%	22	22.9%
Fewer sites are operating	13	14.9%	2	22.2%	15	15.6%
Change in type of meals served at site	10	11.5%	0	0.0%	10	10.4%
Lack of awareness	6	6.9%	2	22.2%	8	8.3%
Fear of COVID/COVID general	5	6.0%	1	11.1%	6	6.3%
Limited or lack of activities offered at site	5	5.8%	0	0.0%	5	5.2%
Timing of meal service	2	2.3%	1	11.1%	3	3.1%
Operating fewer days during the summer	1	1.2%	2	22.2%	3	3.1%
Food quality	2	2.3%	0	0.0%	2	2.1%
Meals disallowed by state agency	0	0.0%	1	11.1%	1	1.0%
Other	13	14.9%	1	11.1%	14	14.6%
I don't know	4	4.6%	0	0.0%	4	4.2%

Note: Valid N=96

Compared to 2019, 152 respondents (139 school sponsors and 13 nonprofit sponsors) noticed an increase in their average daily attendance. Most of these sponsors attributed this increase to COVID-19 (see Table 5), among other things. This result is not surprising as the majority of school sponsors started their programs early in March after schools were shut down (68.9 percent). Most nonprofit sponsors started their programs in June (42.9 percent), but 21.4 percent also started early in March (see Figure 5). Sponsors were asked to identify the factors that contributed to the increase in participation. Respondents that chose 'other' had the option to write-in their responses, which can be found in Appendix Two.

Table 6. *What contributed to the increase in participation? (select all that apply)*

| | Type of organization | | | | | |
| | School | | Nonprofit | | Total | |
	N	%	N	%	N	%
Increased need due to COVID	116	91.3%	9	90.0%	125	91.2%
Introduction of different delivery methods	46	36.2%	4	40.0%	50	36.5%
Accommodating service times	40	31.5%	5	50.0%	45	32.8%
More operating sites	28	22.1%	3	30.0%	31	22.6%
Increased days of service	21	16.5%	3	30.0%	24	17.5%
Effective marketing	16	12.6%	3	30.0%	19	13.9%
Improved food quality	6	4.7%	3	30.0%	9	6.6%
Increased economies of scale	2	1.6%	0	0.0%	2	1.5%
Increased summer school enrollment	2	1.6%	1	10.0%	3	2.2%
Improved programming	2	1.6%	0	0.0%	2	1.5%
I don't know	1	79.0%	0	0.0%	1	0.7%
Other	14	11.0%	3	30.0%	17	12.4%

Note: Valid N=137

When sponsors were asked about challenges experienced in 2020, 'low participation by children' was identified as the primary challenge to school and nonprofit sponsors in 2020 (38.7 and 34.5 percent, respectively). School sponsors noted that 'covering expenses related to new methods of meal distribution' was their second biggest challenge (34.3 percent) while nonprofit sponsors noted that 'acquiring PPE for meal service' was their second biggest challenge in 2020 (31.0 percent). "Other" challenges that respondents reported included trouble acquiring and transporting food items, implementing new meal delivery procedures, transporting children to meal sites, and COVID-19 affecting summer school and causing school closures (see Appendix Two).

Table 7. *Challenges for sponsors (select all that apply)*

	Type of Organization					
	School		Nonprofit		Total	
	N	%	N	%	N	%
Low participation by children	116	38.7%	10	34.5%	126	38.3%
Covering expenses related to new methods of meal distribution	103	34.3%	5	17.2%	108	32.6%
Precuring menu items	83	27.7%	6	20.7%	89	26.9%
Acquiring PPE for meal service	60	20.0%	9	31.0%	69	20.9%
Insufficient staff capacity to serve meals	55	18.3%	4	13.8%	59	17.8%
Experienced no challenges	48	16.0%	3	10.3%	51	16.0%
Transportation	45	15.0%	5	17.2%	50	15.1%
Filing paperwork	43	14.3%	3	10.3%	46	13.9%
Insufficient funds to cover costs of meals	36	12.0%	1	3.5%	37	11.2%
Amount of reimbursement	33	11.0%	2	6.9%	35	10.6%
Lack of information about safety protocols related to COVID	22	7.3%	3	10.3%	25	7.6%
Health Department policies	11	3.7%	3	10.3%	14	4.2%
Unable to get enough sites to serve meals	3	1.0%	8	27.6%	11	3.3%
Unable to provide quality meals	6	2.0%	0	0.0%	6	1.8%
Unable to successfully transport meals to sites	6	2.0%	0	0.0%	6	1.8%
Other	23	7.7%	3	10.3%	26	7.9%

Note: Valid N=329

Funding Sources and Utilization

Sponsors were asked a hypothetical question about what they would do if they had additional funds. 75.5 percent of sponsors selected that they would increase the number of children they served. School sponsors also noted that they would increase the types of meals they offered (26.3 percent) while nonprofit sponsors expressed interest in increasing their number of meal sites (57.1 percent) if given additional funds.

Table 8. What would your organization consider expanding with additional funds? *(select all that apply)*

| | Organization | | | | | |
| | School | | Nonprofit | | Total | |
	N	%	N	%	N	%
Increased number of children served	177	75.0%	23	82.1%	200	75.5%
Increase types of meals offered	62	26.3%	12	42.9%	75	28.3%
Increased number of sites	46	19.5%	16	57.1%	62	23.4%
Increased number of meals offered	44	18.6%	6	21.4%	50	18.9%
Increased number of days current sites open	40	17.0%	5	17.9%	45	17.0%
Other	14	5.9%	4	14.3%	18	6.8%

Note: Valid N=264

Figure 12. Meals reimbursed
Overall, how did your organization's total number of meals reimbursed in 2020 compare to 2019?
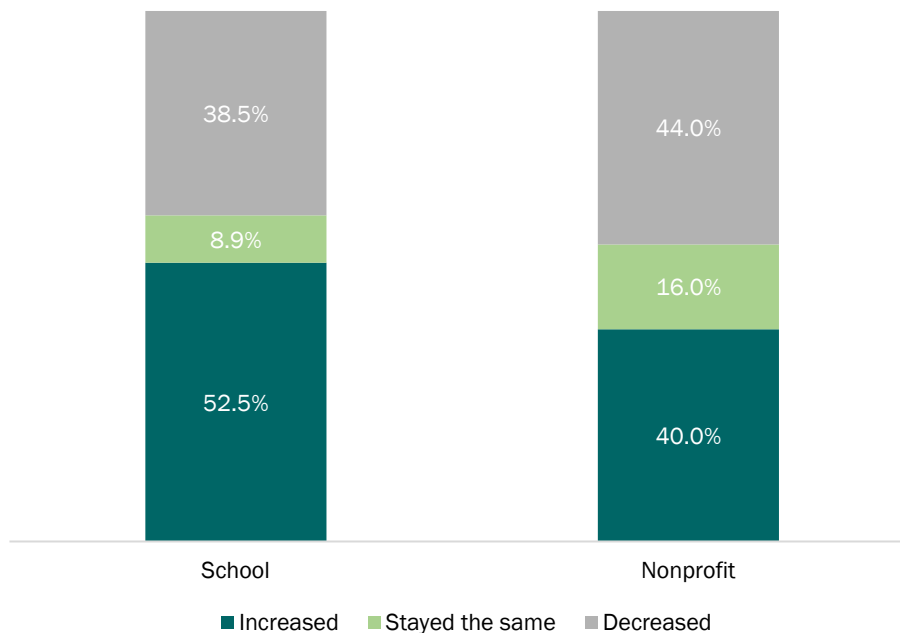
Note: Valid N=282

When asked about actual 2020 meals reimbursement, most school sponsors reported that reimbursements increased in 2020 compared to 2019. More nonprofit sponsors

reported a decrease in meal reimbursement. Furthermore, nonprofits (61.5 percent) reported needing additional funds outside of TDA to operate their 2020 summer program. Due to the many different types of waivers used this past summer, we also asked about timing of reimbursements. The large majority (92.6 percent) of sponsors indicated that they expected to receive reimbursements for all meals served by December 31, 2020 (6.5 percent did not expect to and 3.3 percent left additional comments, see Table 20 in Appendix Two).

School sponsors stated additional funding came from school general funds and nutrition department funds (64.7 and 38.4 percent, respectively). Nonprofit sponsors received additional funding principally from grants, individual donors, and funding from other programs within their organization. "Other" funding sources included general operating funds, fundraisers, and loans (see Appendix Two). Most sponsors that reported utilizing additional funds used them toward staff and food costs (see Table 10).

Figure 13. Necessity of additional funds
In summer 2020, did your program pay for itself, or did it require additional funds outside of Texas Department of Agriculture's meal reimbursements to operate?
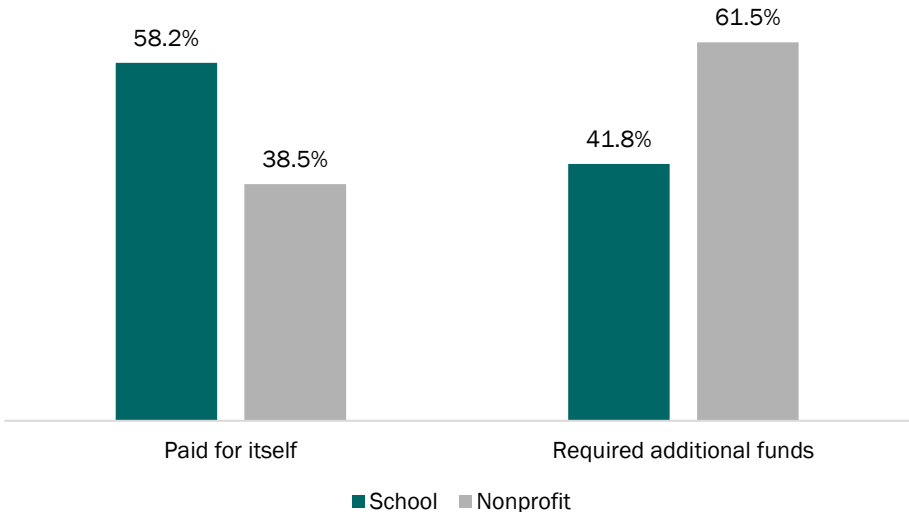
Note: Valid N=275

Table 9. *What is the source of additional funds? (select all that apply)*

	Organization					
	School		Nonprofit		Total	
	N	%	N	%	N	%
School General Fund	64	64.7%	0	0.0%	64	56.1%
Nutrition Department Funds	38	38.4%	1	6.7%	39	34.2%
Grants	8	8.1%	5	33.3%	13	11.4%
Individual donors	5	5.1%	7	46.7%	12	10.5%
Founding from other programs within your organization	1	1.0%	7	46.7%	8	7.0%
Other	0	0.0%	3	20.0%	3	2.6%

Note: Valid N=114

Table 10. *How did you use additional funds? (select all that apply)*

	Type of Organization					
	School		Nonprofit		Total	
	N	%	N	%	N	%
Support staffing costs	81	83.5%	11	68.8%	92	81.4%
Cover food costs	74	76.3%	8	50.0%	82	72.6%
Supplies to prepare, store, deliver food	43	44.3%	6	37.5%	49	43.4%
Provide PPE for meal prep or delivery	43	44.3%	6	37.5%	49	43.4%
Cover transportation costs for food	21	21.7%	2	12.5%	23	20.4%
Provide additional meal or snack	3	3.1%	7	43.8%	10	8.8%
Provide meals to parents	4	4.1%	2	12.5%	6	5.3%
Support activities for children	1	1.0%	1	6.3%	2	1.8%
Other	0	0.0%	1	6.3%	1	0.9%

Note: Valid N=113

Meals Served

Many school and nonprofit sponsors served meals 70 or more days (42.1 and 50.0 percent, respectively). There was an overall increase in the number of days meals were served compared to the previous year as many sponsors started their programs early in March after COVID-19 prevention procedures closed schools. Additionally, sponsors reported serving breakfast and lunch more often than the other options. Nonprofit sponsors reported serving a greater variety of meals, including PM snacks, AM snacks, or dinner (64.3 percent). Regarding COVID-19, many sponsors distributed bulk meals that would stretch over a few days to a week, and they also combined breakfast and lunch

into a single meal pick-up/delivery which was helpful and effective during the pandemic.

Figure 14. Days that meals were served
Approximately how many days did you serve meals in summer 2020?
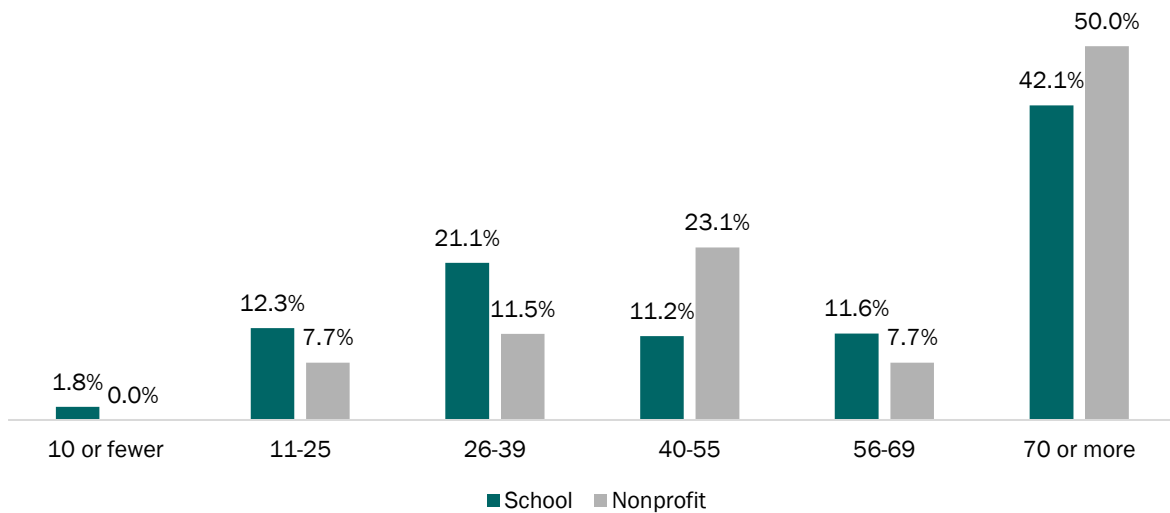
Note: Valid N = 311

Figure 15. Type of meals that were served
What type of meals did you serve in summer 2020?
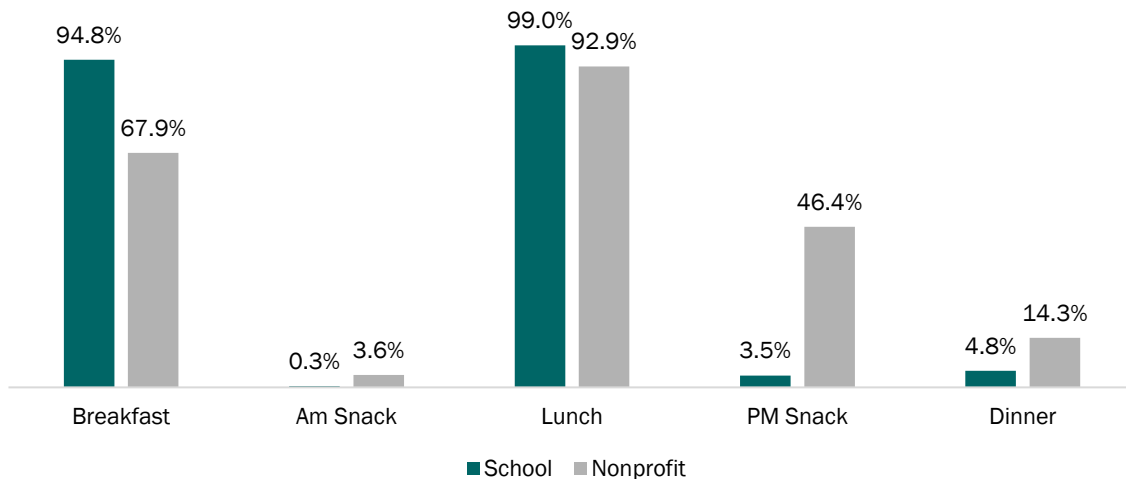
Note: Valid N=318

The primary method of meal preparation for both school and nonprofit sponsors was self-preparation. School sponsors (93.4 percent) and nonprofit sponsors (86.2 percent)

self-prepared their meals. A majority of school sponsors who reported using a vendor were either 'somewhat satisfied' (36.8 percent) or 'extremely satisfied' (57.9 percent) with their experience, while nonprofit sponsors were evenly split between 'somewhat satisfied' and 'extremely satisfied' with their experience (see Appendix One, Table 15).

Figure 16. Meal preparation method
What is your meal preparation method?
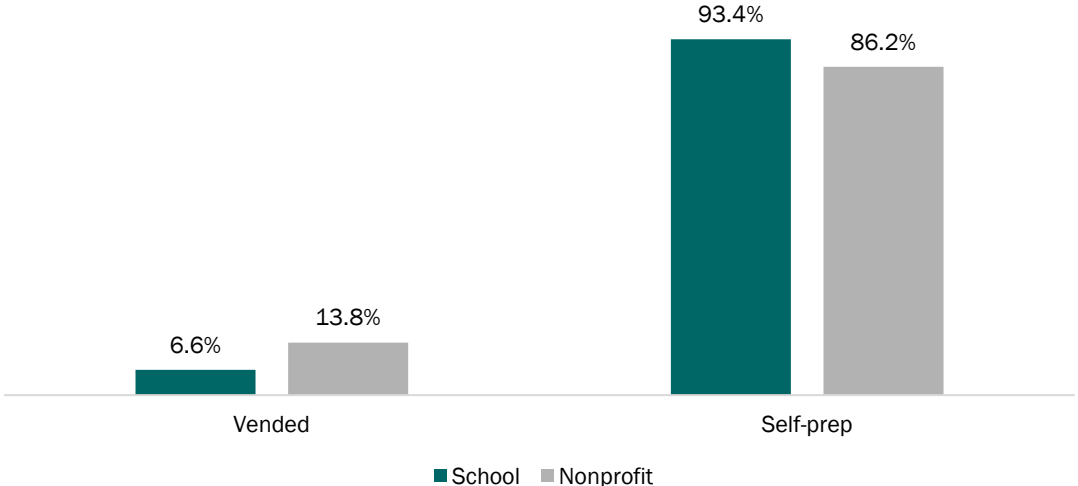
Note: Valid N=316

Figure 17. Centralized kitchen
Is the food prepared in a central kitchen?

Note: Valid N=292

Figure 18. Acquire food
Where do you obtain the food?

Source	School	Nonprofit
Approved vendors (Labbat, Sysco, etc.)	85.1%	62.5%
Co-op	48.5%	16.7%
School leftovers	23.5%	0.0%
Other grocery retailers	6.0%	54.2%
Warehouse markets (Sam's, COSTCO...)	4.5%	58.3%
Other	3.7%	12.5%
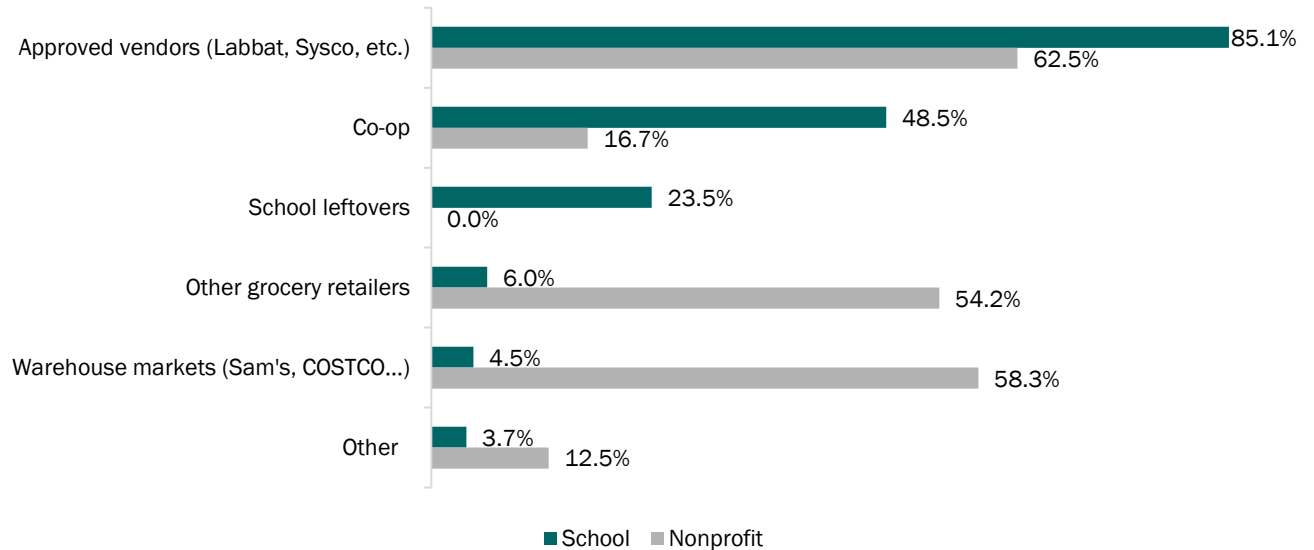
■ School ■ Nonprofit

Note: Valid N=292

Among sponsors that prepared meals themselves, school and nonprofit sponsors reported most often receiving food from approved vendors (85.1 and 62.5 percent, respectively). Nonprofit sponsors also received much of their food from grocery retailers (54.2 percent) and warehouse markets (58.3 percent). Co-ops were the second most used source of food for school sponsors in 2020 (48.5 percent).

Management and Logistics

In addition to meal preparations, the survey also asked about management and logistics for carrying out summer programs including staff and transportation needs along with reporting methods. Overall, most sponsors reported needing 5 or fewer staff or volunteers for meal distribution and for monitoring sites. Most sites and sponsors used paper tallies or a combination of paper and electronic methods for documenting the daily meals and aggregating total meal counts at the sponsor level. The transportation requirements for sponsors to obtain food were mixed. School sponsors generally prepped on site, so transportation was not needed, but many nonprofit sponsors prepared meals and delivered to their sites.

Figure 19. Number of staff or volunteers necessary for meal distribution
Approximately how many staff or volunteers do you require for the following? (Delivering food)
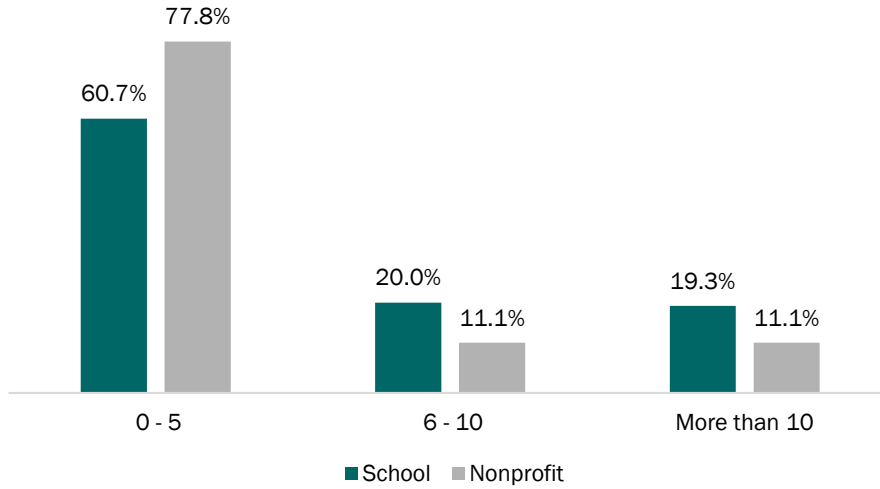
Note: Valid N=297

Figure 20. Number of staff or volunteers necessary for monitory sites
Approximately how many staff or volunteers do you require for the following? (Monitoring sites)

Note: Valid N=311

25
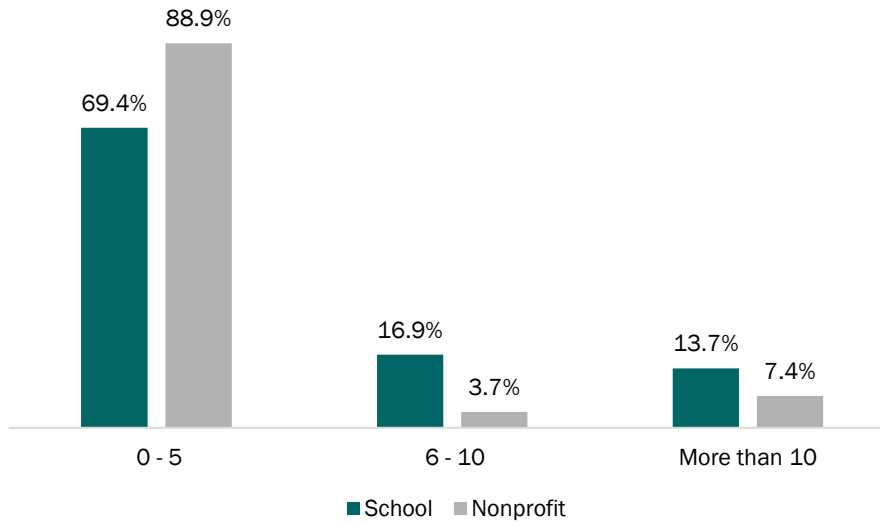
Figure 21. Method for daily counts at each site
What is your method of documenting the daily meal count at each site?

Method	School	Nonprofit
Sites record it by filling out a paper form	70.9%	74.1%
Sites use a combination of online and paper methods	27.7%	22.2%
Sites record it via an app	1.4%	3.7%

■ School ■ Nonprofit
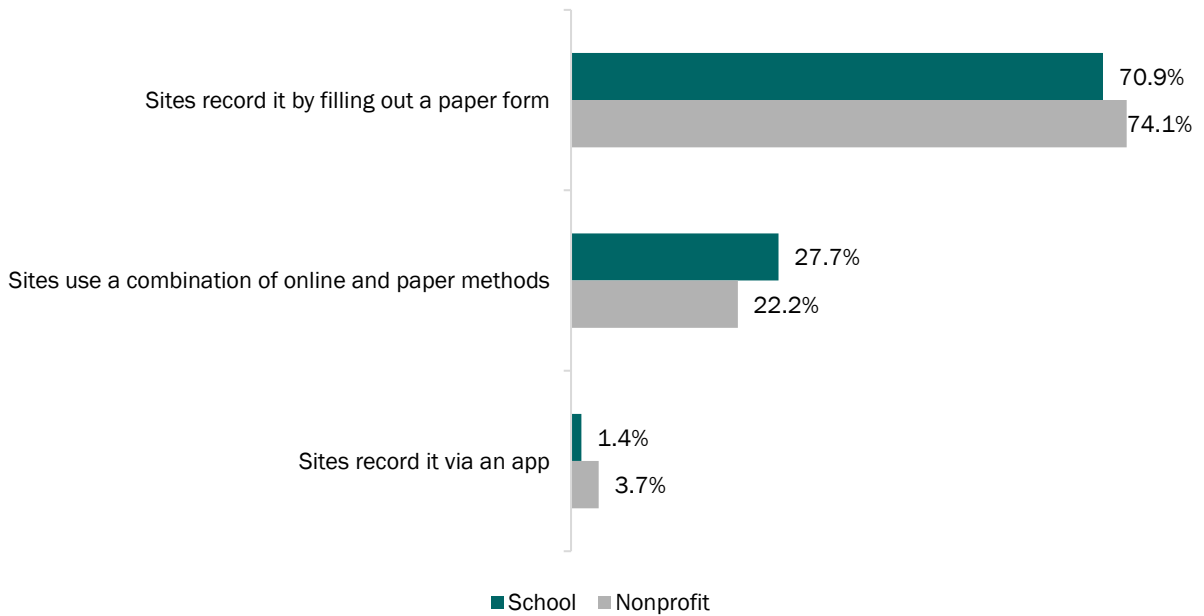
Note: Valid N=316

Figure 22. Method of aggregating total meal counts at the sponsor level
What is your method of aggregating each of the site total meal counts at the sponsor level?

Method	School	Nonprofit
The counts are tallied on paper	50.9%	51.9%
We use a combination of electronic and paper records	37.3%	33.3%
We use an electronic record manager	11.9%	14.8%

■ School ■ Nonprofit
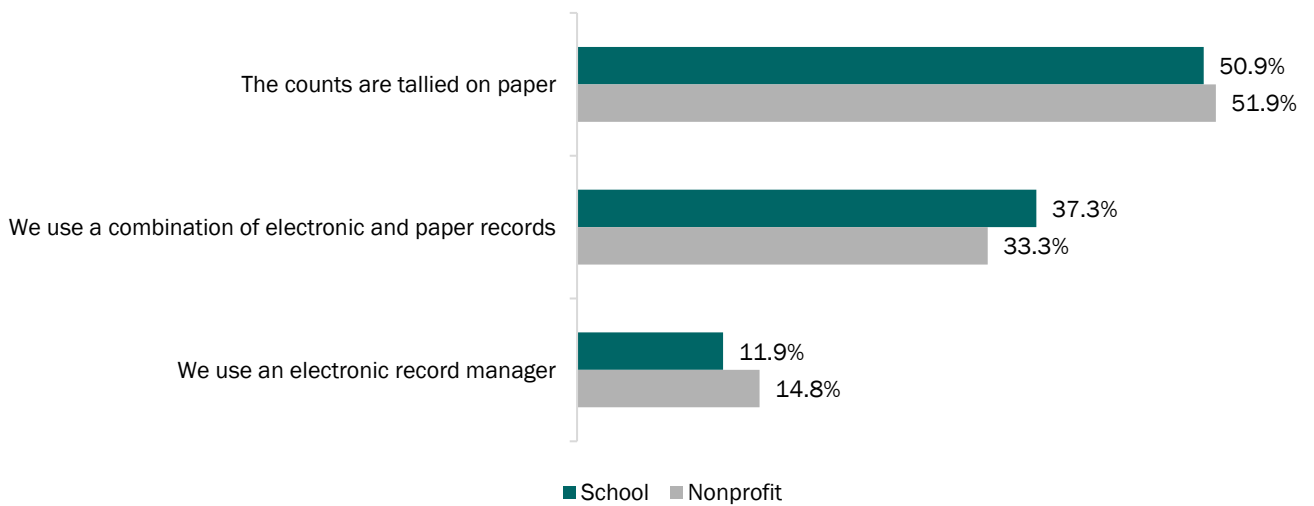
Note: Valid N=314

Figure 23. Transportation necessary to obtain meals
What transportation is necessary within your organization to obtain the meals?

Category	School	Nonprofit
No transportation needed (prep on site)	54.1%	25.9%
Vendor delivers directly to site	28.6%	18.5%
Sponsor prepares and delivers to sites	19.4%	55.6%
Sponsor prepares meals and sites pick up	9.2%	3.7%
Vendor delivery to a central kitchen then districution by sponsor	5.3%	11.1%
Vendor delivery to a central kitchen then pick up by sites	2.5%	0.0%
Other	6.0%	3.7%

■School   ■Nonprofit
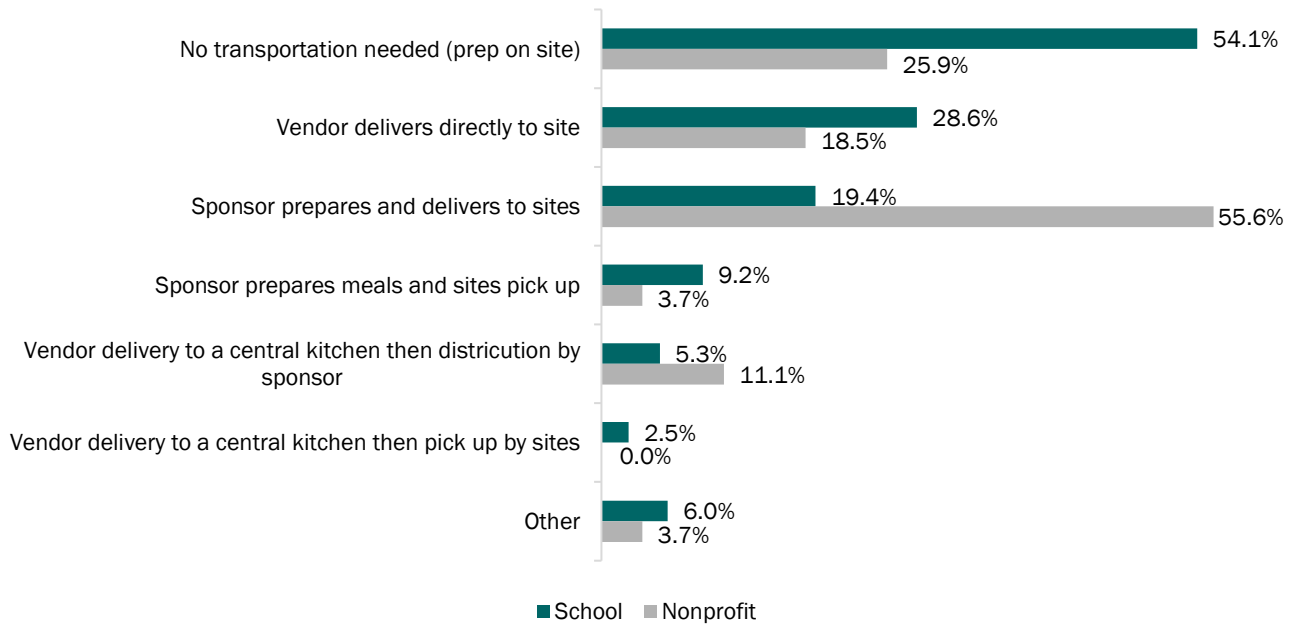
Note: Valid N=310

Sponsors were asked about the types of incentives and services offered at sites. The most common services provided at sites were outreach for services (e.g., SNAP), grab-and-go pick-up options, and sending additional food home with the children (see Table 11).

Table 11. Select services provided by sites (Complete list in Appendix One, Table 18)

| | Type of Organization | | | | | |
| | School | | Nonprofit | | Total | |
	N	%	N	%	N	%
Outreach for services (e.g., SNAP)						
None	137	51.9%	15	60.0%	152	52.6%
Some	38	14.4%	4	16.0%	42	14.5%
Most	15	5.7%	2	8.0%	17	5.9%
All	74	28.0%	4	16.0%	78	27.0%
Total	264	100.0%	25	100.0%	289	100.0%
Grab-and-go pick-up options						
None	12	4.2%	4	14.8%	16	5.1%
Some	34	11.9%	5	18.5%	39	12.5%
Most	25	8.7%	7	25.9%	32	10.2%
All	215	75.2%	11	40.7%	226	72.2%
Total	286	100.0%	27	100.0%	313	100.0%
Additional food sent home						
None	185	65.1%	13	52%	198	64.1%
Some	24	8.5%	8	32%	32	10.4%
Most	13	4.6%	1	4%	14	4.5%
All	62	21.8%	3	12%	65	21.0%
Total	284	100.0%	25	100.0%	309	100.0%

Table 12. *What specific types of support might help your program? (select all that apply)*

| | Type of Organization | | | | | |
| | School | | Nonprofit | | Total | |
	N	%	N	%	N	%
Transportation for children	102	43.4%	13	48.2%	115	43.6%
Transportation for meals	98	41.7%	14	51.9%	112	42.4%
New equipment for meal service	102	43.4%	9	33.3%	112	42.4%
Promotional materials/marketing/outreach	88	37.5%	12	44.4%	100	37.9%
Funding for activities	72	30.6%	14	51.9%	88	33.3%
Increased # of volunteers	46	19.6%	11	40.7%	57	21.6%
Access to facilities	11	4.7%	8	29.6%	19	7.2%
Greater selection of vendors	6	2.6%	5	18.5%	11	4.2%
Other	4	1.7%	1	3.7%	5	1.9%

Note: Valid N=262

Transportation for children was selected by 43.6 percent of sponsors as a type of support that might help the program. Transportation for meals and new equipment for

meal service were both the second highest selection from sponsors at 42.4 percent. Compared to 2019, the desire for additional support for the transportation for meals and new equipment increased significantly in 2020, likely due to the emphasis of non-congregate meals and COVID-19 restrictions. In 2019, only 9.7 percent of sponsors noted needing additional support for the transportation for meals, and 12.0 percent indicated a need for new equipment for meal service. Other responses included outdoor cooling mobile units, funding for staffing, more food available to provide to adults, and community understanding (see Appendix Two).

Family Involvement

Families were principally involved in providing transportation for both schools and non-profits (39.4 percent and 48.0 percent, respectively). Driving and walking were also commonly reported modes of transportation.

Figure 24. Family involvement
How are families involved at your sites?
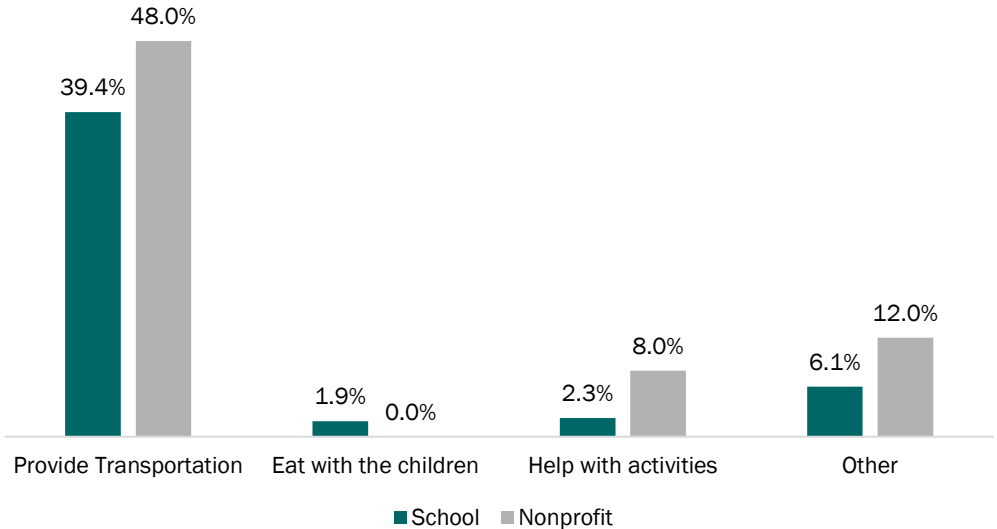
Note: Valid N=289

Figure 25. Transportation of families
What types of transportation options do families use to get to your sites? (select all that apply)
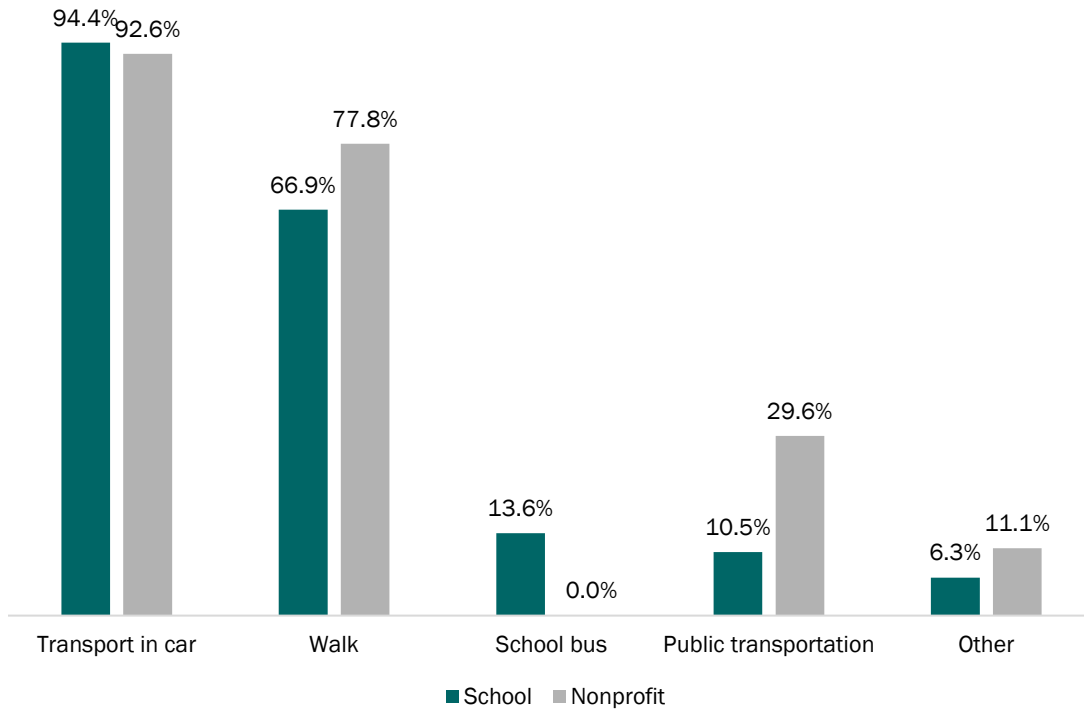
Note: Valid N=314

Marketing and Advertisement

Sponsors were asked to report how they received marketing resources. Sponsors were able to select all the sources that they utilized. The primary source for marketing material came from the Texas Department for Agriculture (TDA). Additionally, some nonprofits created materials in-house at both the site and sponsor level (51.9 percent and 59.3 percent, respectively). For 'other' responses, please see Appendix Two. Of the respondents that received marketing material from the TDA, most sponsors ordered the materials online (82.9 percent), and 67.5 percent downloaded and printed the marketing material.

Figure 26. Obtaining marketing resources
Where does your organization obtain marketing resources (Select all that apply.)

Texas Department of Agriculture — School 91.8%, Nonprofit 88.9%
Create materials in-house (at site level) — School 35.8%, Nonprofit 51.9%
Create materials in-house (at sponsor level) — School 23.8%, Nonprofit 59.3%
Texas Hunger Initiative Regional Office — School 6.4%, Nonprofit 29.6%
External partnership — School 5.0%, Nonprofit 0.0%
Other — School 2.5%, Nonprofit 0.0%

■ School ■ Nonprofit
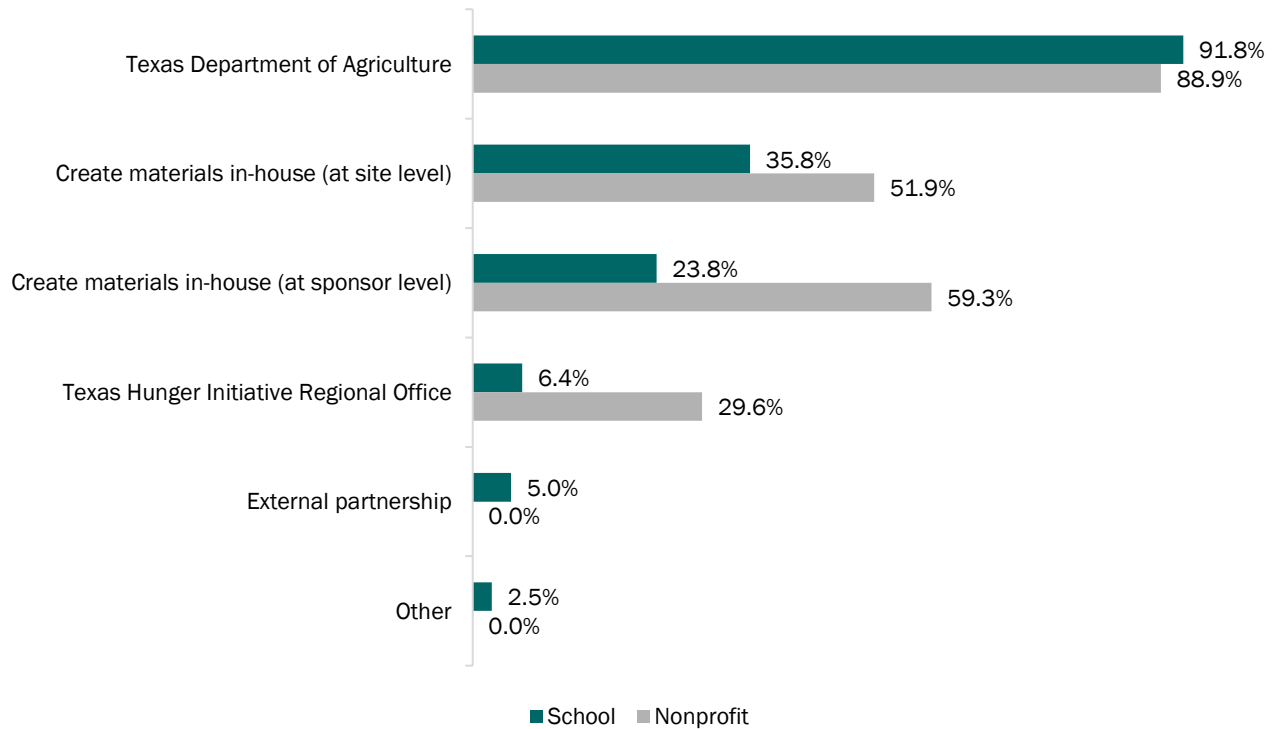
Note: Valid N=309

Figure 27. Assistance with marketing resources
Who assisted you with your outreach and promotional materials in preparation for summer 2020? *(Select all that apply.)*

Texas Department of Agriculture (TDA) — School 69.6%, Nonprofit 72.0%
Schools — School 47.5%, Nonprofit 20.0%
No one else assisted — School 13.6%, Nonprofit 24.0%
Other non-profit — School 2.1%, Nonprofit 20.0%
Faith-based organization — School 3.2%, Nonprofit 16.0%
Anti-hunger organization — School 3.6%, Nonprofit 8.0%
Child advocacy organization — School 1.1%, Nonprofit 4.0%
For-profit organization — School 0.4%, Nonprofit 8.0%
Healthcare provider — School 0.0%, Nonprofit 4.0%
Other government agency — School 1.1%, Nonprofit 0.0%
Other — School 5.4%, Nonprofit 4.0%

■ School ■ Nonprofit

Note: Valid N=305

Sponsors were additionally asked to identify any other agencies or institutions that helped with their outreach and promotions for the summer of 2020. The primary source for marketing assistance for sponsors came from the Texas Department for Agriculture (TDA). 13.6 percent of school sponsors and 24 percent of nonprofit sponsors indicated that they receive no additional help with marketing resources for 2020.

Among school sponsors, the primary methods of advertising were social media and collaboration with schools (Figure 28). The majority of sponsors who used these methods of advertising also found them effective. While not as commonly used (19.1%), schools that used telephone recruitment of parents also found it highly effective (65.5%). For a complete table please refer to Appendix One, Table 19.

Figure 28. Methods of advertisement and effectiveness
Please respond to the following statements regarding your organization's advertisement of the Summer meals program in 2020. (School Sponsors)
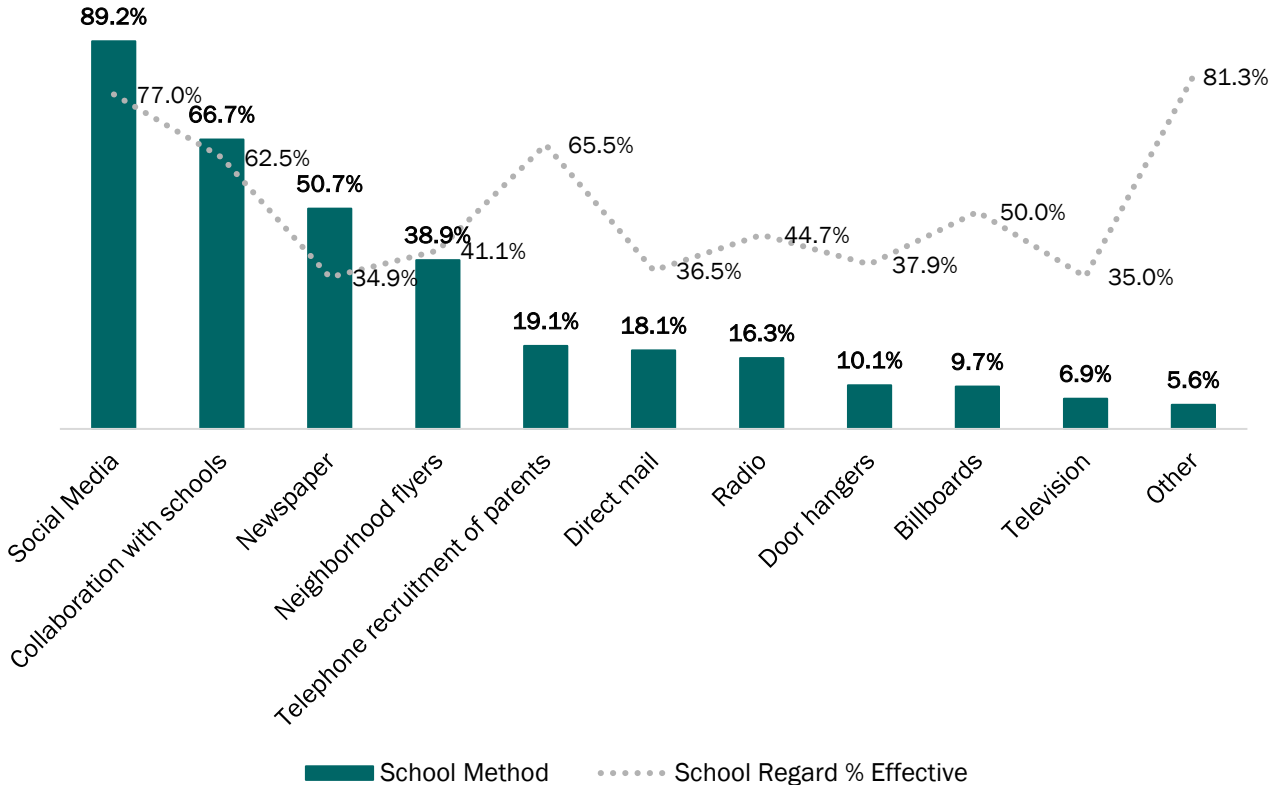
Note: Valid N=288

Nonprofit sponsors' most common methods of advertisement included social media and neighborhood flyers. The majority who used these methods also found them effective. While not as commonly used, collaboration with schools was found to be very effective (100% of the 29.6% who used this method found it to be effective). Telephone recruitment of parents, radio, and billboards were also found to be effective. Other responses for both school sponsors and nonprofit sponsors included yard signs and utilizing the school and district websites (see Appendix Two). For a complete table please refer to Appendix One, Table 19.

Figure 29. Methods of advertisement and effectiveness
Please respond to the following statements regarding your organization's advertisement of the Summer meals program in 2020. (Nonprofit Sponsors)
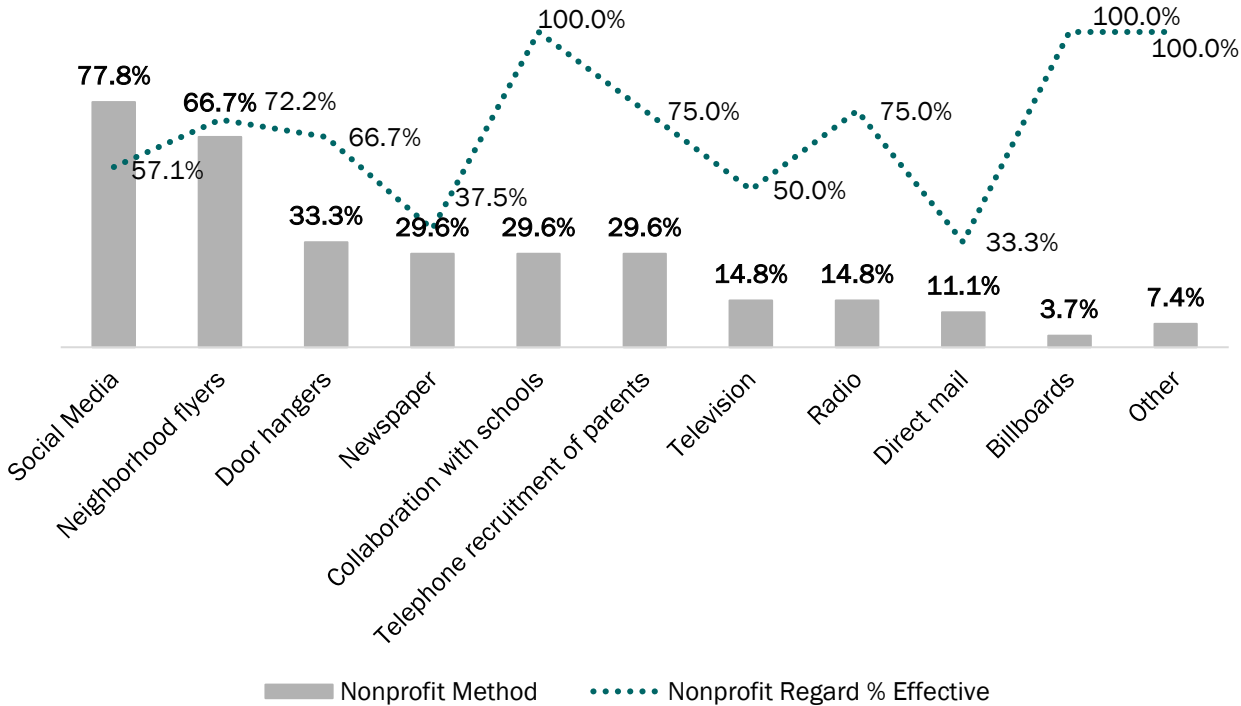
Note: Valid N=27

Satisfaction with Summer Meals Program

Sponsors were asked to indicate their experience with a number of different aspects of their 2020 summer meals program. Figure 29 represents the percent of sponsors who

rated these aspects as "extremely positive." For the complete table, please refer to Appendix One, Table 15. Overall, 83.9 percent of schools and 85.7 percent of nonprofits indicated that they were 'satisfied' or 'very satisfied' with their 2020 summer meals program.

Figure 30. Aspects of your Summer Meals experience rated 'extremely positive.'
Please rate the following aspects of your summer meals experience during summer 2020
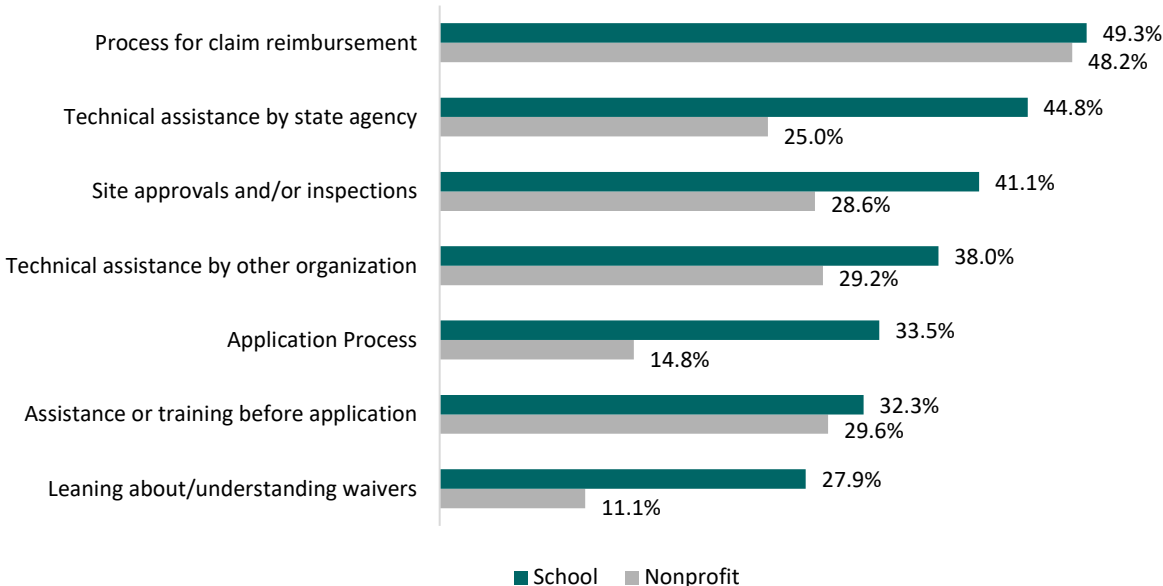
Note: Valid N=308

Figure 31. Satisfaction with the Summer Meals Program
Overall, how would you rate your satisfaction using the summer meals program during summer 2020?
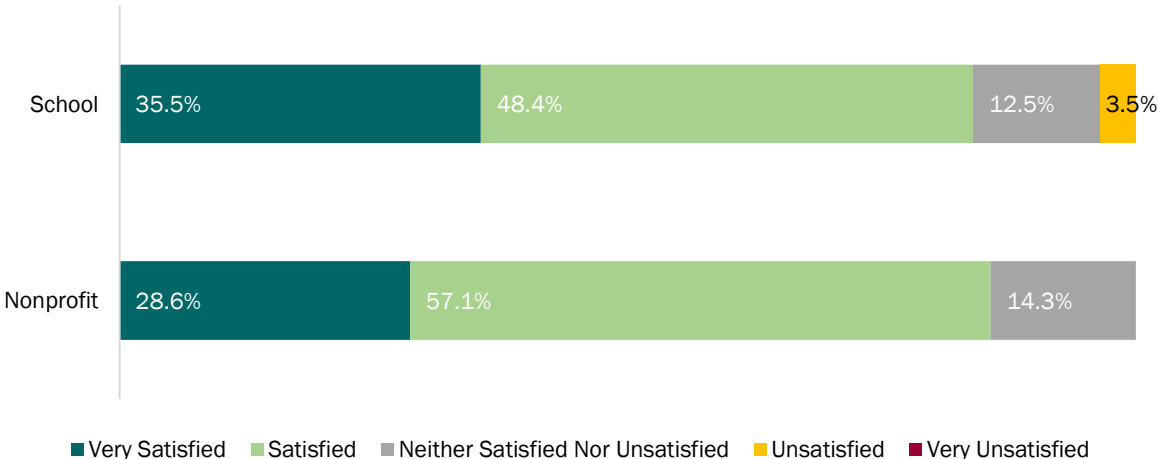
Note: Valid N=315

Sponsors were asked to report their experience with the Summer Meals Project review process.

Table 13. Frequency of reviews in 2020 compared to 2019
Compared to 2019, how did the frequency of the following items change in 2020?

| | Type of Organization | | | | | |
| | School | | Nonprofit | | Total | |
	N	%	N	%	N	%
Number of administrative reviews						
Fewer	34	13.8%	6	25.0%	40	14.8%
Same	90	36.6%	9	37.5%	99	36.7%
More	26	10.6%	1	4.2%	27	10.0%
N/A	96	39.0%	8	33.3%	104	38.5%
Total	246	100.0%	24	100.0%	270	100.0%
Number of site visits						
Fewer	40	15.9%	8	32.0%	48	17.3%
Same	111	44.1%	10	40.0%	121	43.7%
More	29	11.5%	0	0.0%	29	10.5%
N/A	72	28.6%	7	28.0%	79	28.5%
Total	252	100.0%	25	100.0%	277	100.0%
Number of disallowed meals						
Fewer	26	11.0%	5	19.2%	31	11.8%
Same	35	14.8%	5	19.2%	40	15.3%
More	8	3.4%	0	0.0%	8	3.1%
N/A	167	70.8%	16	61.5%	183	69.9%
Total	236	100.0%	26	100.0%	262	100.0%

About one in four schools and nonprofits surveyed reported being currently connected to THI. Among the 42 sponsors who received some type of support for their summer meals program, most rated the support from the THI as extremely helpful (Figure 33).

Figure 32. Texas Hunger Initiative connection

Are you currently connected with a Texas Hunger Initiative regional staff person?

Currently
- 22.7% (School)
- 29.6% (Nonprofit)

Never
- 60.4% (School)
- 44.4% (Nonprofit)

Have in the past
- 16.9% (School)
- 25.9% (Nonprofit)

■ School ■ Nonprofit
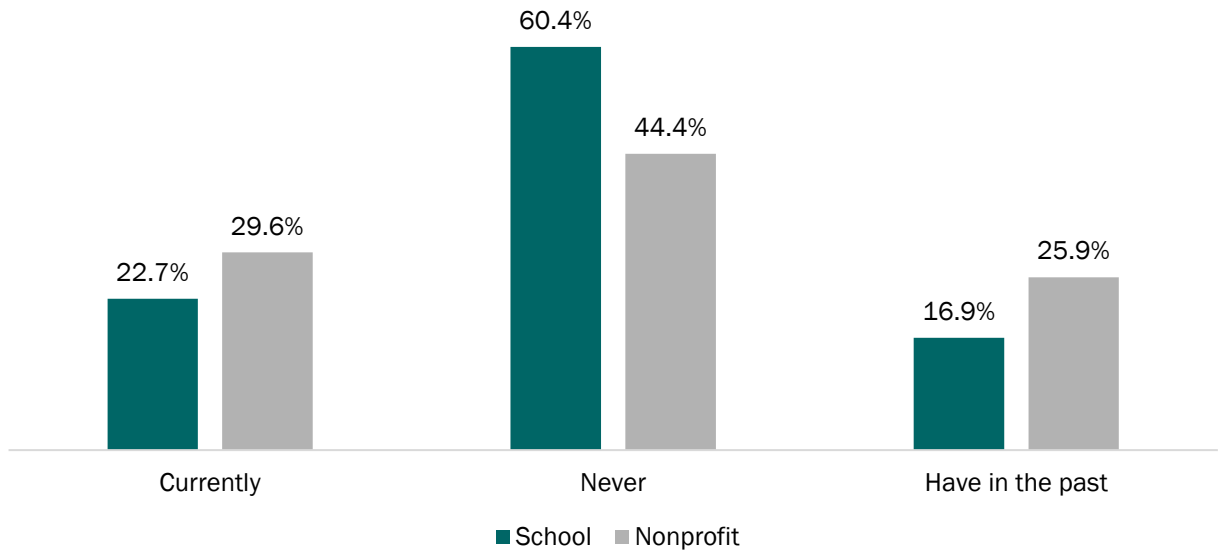
Note: Valid N=300

Figure 33. Texas Hunger Initiative support

Did you receive support of any kind from THI Regional staff regarding your summer meal efforts in 2020?

Yes
- 17.3% (School)
- 27.3% (Nonprofit)

No
- 82.7% (School)
- 72.7% (Nonprofit)

■ School ■ Nonprofit
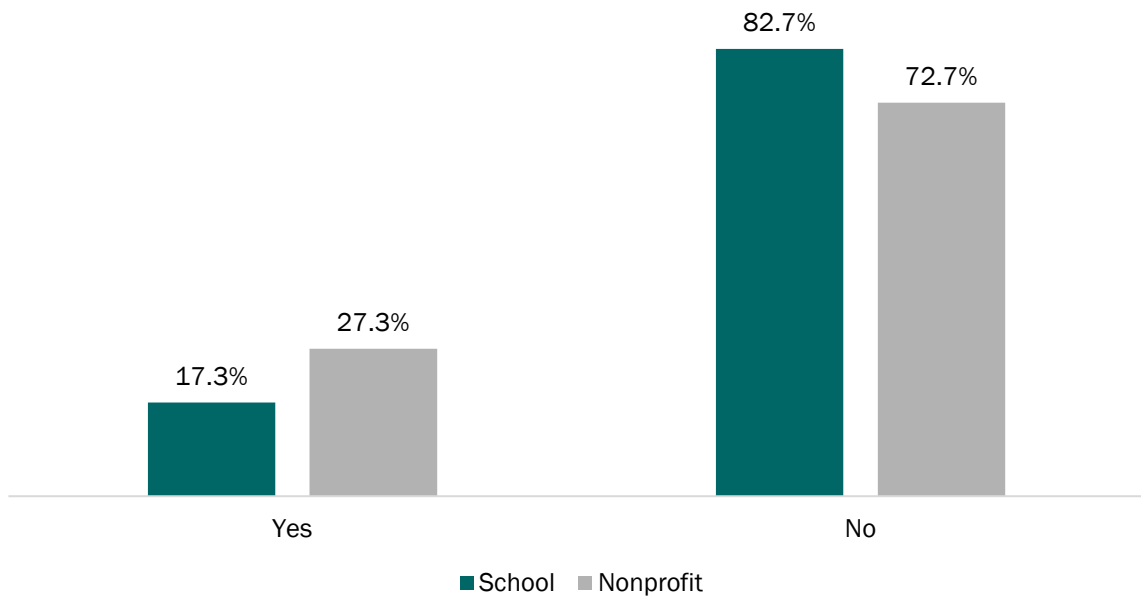
Note: Valid N=230

Figure 34. Texas Hunger Initiative helpful
How helpful were THI staff regarding summer meals efforts in 2020?
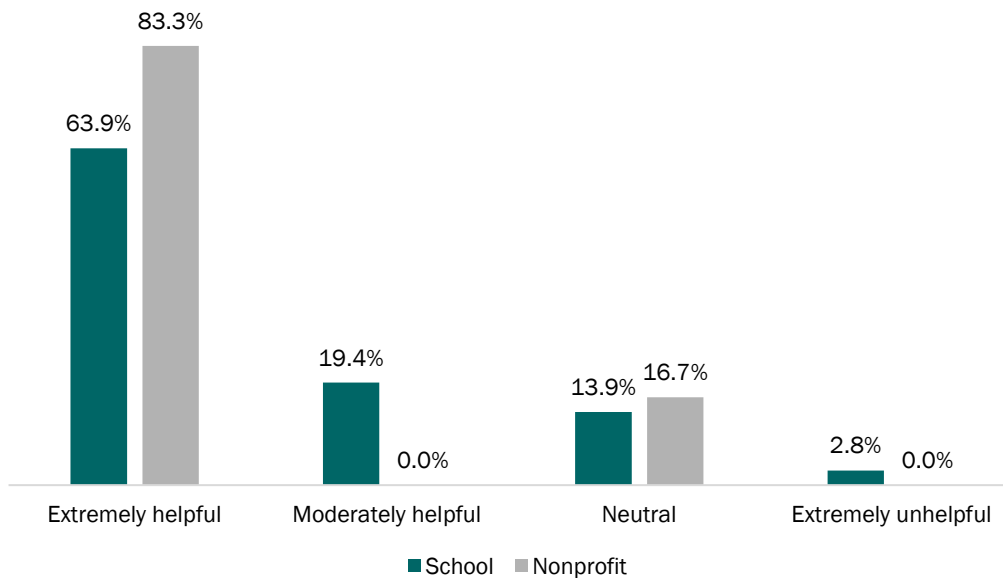
Note: Valid N=42

Final short answer question

When asked to provide any additional comments, concerns, or suggestions concerning summer meal efforts in 2020, sponsors shared various insights. Overall COVID-19 affected operations and, in some cases, shut down the program temporarily or for the rest of 2020 (see Table 24 in Appendix Two). Several respondents commented how helpful the Meals-to-You service was:

> *"We were very please with The Meals to you Program and hope that this program continues."*
>
> *"We appreciated the emergency meals to you program, for meal delivery to rural households when our district was not reaching these folks with the in-town drive-thru."*

Many respondents were grateful for the support they received in 2020, but many also commented that they would like support in transportation, receiving marketing materials sooner, and acquiring new equipment. One sponsor noted that they:

> *"Would like additional support and resources available to increase participation in the mandatory program for 2021 summer"*

And another sponsor said:

> *"It is stressful enough working on the front lines in a pandemic. It would be really helpful for the TDA staff who work with the Sponsors to be understanding and flexible with the Sponsors. This pandemic was new to everyone."*

APPENDIX ONE: MULTIPLE CHOICE BY ORGANIZATION

Table 14. Rank these in terms of how useful they were to you (1=most useful)

| | Type of Organization | | | | | |
| | School | | Nonprofit | | Total | |
	N	Mean	N	Mean	N	Mean
Non-congregate Feeding	141	1.7	12	1.5	153	1.7
Meal Times	125	2.9	8	2.5	133	2.9
Nationwide Parent/Guardian meal Pickup Waiver	126	3.1	9	2.9	135	3.1
SFSP/SSO extension	52	3.5	5	5.6	57	3.7
Nationwide Meal Pattern Waiver	53	3.7	5	5.0	58	3.8
SFSP/SSO Area Eligibility Waiver	43	3.8	2	5.5	45	3.9
Offer Versus Serve Flexibility for Senior High Schools for the School Year 2020-2021	78	4.2	3	2.7	81	4.1
Nationwide Community Eligibility Provision (CEP) Data Waiver	18	4.8	0		18	4.8
SFSP/SSO Meal Service Times (Regular Summer)	44	5.7	8	5.4	52	5.7
SFSP/SSO Closed Enrolled Sites (Regular Summer)	26	5.9	2	8.5	28	6.1
Nationwide Waivers of child Nutrition Monitoring	22	6.5	4	4.0	26	6.1
Afterschool Activity	17	6.6	5	5.0	22	6.2
SFSP Offer Versus Serve (Regular Summer)	19	7.5	3	5.3	22	7.2
SFSP First Week Site Visits (Regular Summer)	23	7.7	5	6.8	28	7.6
60 Day reporting requirement Waiver	2	9.0	1	5.0	3	7.7
Pre-approved Flexibility	5	7.8	4	8.3	9	8.0

Table 15. Please rate the following aspects of your summer meals experience during summer 2020.

| | Type of Organization | | | | | |
| | School | | Nonprofit | | Total | |
	N	%	N	%	N	%
Process for claims reimbursement						
Extremely negative	1	0.4%	0	0.0%	1	0.3%
Somewhat negative	5	1.8%	0	0.0%	5	1.6%
Neither negative nor positive	50	18.1%	6	22.2%	56	18.4%
Somewhat positive	84	30.4%	8	29.6%	93	30.5%
Extremely positive	136	49.3%	13	48.2%	150	49.2%
Total	276	100.0%	27	100.0%	305	100.0%
Technical assistance by state agency						
Extremely negative	4	1.5%	0	0.0%	4	1.4%
Somewhat negative	16	6.1%	2	7.1%	18	6.2%
Neither negative nor positive	45	17.2%	5	17.9%	51	17.5%
Somewhat positive	79	30.3%	14	50.0%	93	32.0%
Extremely positive	117	44.8%	7	25.0%	125	43.0%
Total	261	100.0%	28	100.0%	291	100.0%
Assistance of training before application						
Extremely negative	3	1.1%	0	0.0%	3	1.0%
Somewhat negative	15	5.7%	3	11.1%	18	6.2%
Neither negative nor positive	78	29.7%	5	18.5%	83	28.4%
Somewhat positive	82	31.2%	11	40.7%	94	32.2%
Extremely positive	85	32.3%	8	29.6%	94	32.2%
Total	263	100.0%	27	100.0%	292	100.0%
Application Process						
Extremely negative	7	2.8%	0	0.0%	7	2.5%
Somewhat negative	18	7.1%	3	11.1%	21	7.4%
Neither negative nor positive	59	23.2%	8	29.6%	68	24.0%
Somewhat positive	85	33.5%	12	44.4%	98	34.6%
Extremely positive	85	33.5%	4	14.8%	89	31.5%
Total	254	100.0%	27	100.0%	283	100.0%
Site approvals and/or inspections						
Extremely negative	1	0.4%	0	0.0%	1	0.3%
Somewhat negative	6	2.3%	1	3.6%	7	2.4%
Neither negative nor positive	68	25.7%	8	28.6%	76	25.8%
Somewhat positive	81	30.6%	11	39.3%	92	31.2%
Extremely positive	109	41.1%	8	28.6%	119	40.3%
Total	265	100.0%	28	100.0%	295	100.0%
Technical assistance by other organization						
Extremely negative	3	1.3%	0	0.0%	3	1.2%
Somewhat negative	11	4.7%	0	0.0%	11	4.2%
Neither negative nor positive	66	28.2%	5	20.8%	72	27.7%
Somewhat positive	65	27.8%	12	50.0%	78	30.0%
Extremely positive	89	38.0%	7	29.2%	96	36.9%
Total	234	100.0%	24	100.0%	260	100.0%
Learning about/understanding waivers						
Extremely negative	9	3.2%	1	3.7%	10	3.2%
Somewhat negative	40	14.3%	3	11.1%	43	13.9%
Neither negative nor positive	53	18.9%	8	29.6%	62	20.1%
Somewhat positive	100	35.7%	12	44.4%	112	36.3%
Extremely positive	78	27.9%	3	11.1%	82	26.5%
Total	280	100.0%	27	100.0	309	100.0%

Table 16. Please rate your satisfaction with your vendor in the following areas.

| | Type of Organization | | | | | |
| | School | | Nonprofit | | Total | |
	N	%	N	%	N	%
Overall experience						
Extremely dissatisfied	0	0.0%	0	0.0%	0	0.0%
Somewhat dissatisfied	1	5.3%	0	0.0%	1	4.4%
Neither satisfied nor dissatisfied	0	0.0%	0	0.0%	0	0.0%
Somewhat satisfied	7	36.8%	2	50.0%	9	39.1%
Extremely satisfied	11	57.9%	2	50.0%	13	56.5%
Total	19	100.0%	4	100.0%	23	100.0%
Quality of food						
Extremely negative	0	0.0%	0	0.0%	0	0.0%
Somewhat negative	1	5.3%	0	0.0%	1	4.4%
Neither negative nor positive	0	0.0%	0	0.0%	0	0.0%
Somewhat positive	10	52.6%	3	75.0%	13	56.5%
Extremely positive	8	42.1%	1	25.0%	9	39.1%
Total	19	100.0%	4	100.0%	23	100.0%
Efficacy of delivery method						
Extremely negative	0	0.0%	0	0.0%	0	0.0%
Somewhat negative	1	5.3%	0	0.0%	1	4.4%
Neither negative nor positive	0	0.0%	1	25.0%	1	4.4%
Somewhat positive	8	42.1%	1	25.0%	9	39.1%
Extremely positive	10	52.6%	2	50.0%	12	52.2%
Total	19	100.0%	4	100.0%	23	100.0%
Overall food procurement						
Extremely negative	0	0.0%	0	0.0%	0	0.0%
Somewhat negative	0	0.0%	0	0.0%	0	0.0%
Neither negative nor positive	1	5.3%	0	0.0%	1	4.4%
Somewhat positive	9	47.4%	3	75.0%	12	52.2%
Extremely positive	9	47.4%	1	25.0%	10	43.5%
Total	19	100.0%	4	100.0%	23	100.0%

Table 17. For respondents that obtain resources from the TDA. How did your organization receive TDA marketing materials? *(Select all that apply.)*

| | Type of Organization | | | | | |
| | School | | Nonprofit | | Total | |
	N	%	N	%	N	%
Download/print	172	67.2%	17	70.8%	189	67.3%
Order (from TDA website; mailed for free)	208	81.3%	24	100.0%	233	82.9%
Other	0	0.0%	0	0.0%	0	0.0%

Note: Valid N = 281

Table 18. How many of your sites provide the following services?

| | Type of Organization | | | | | |
| | School | | Nonprofit | | Total | |
	N	%	N	%	N	%
Activities for children						
None	199	72.6%	9	33.3%	208	68.7%
Some	31	11.3%	5	18.5%	36	11.9%
Most	10	3.7%	2	7.4%	12	4.0%
All	34	12.4%	11	40.7%	47	15.5%
Total	274	100.0%	27	100.0%	303	100.0%
Transportation						
None	186	66.9%	19	70.4%	206	67.1%
Some	34	12.2%	5	18.5%	39	12.7%
Most	10	3.6%	2	7.4%	12	3.9%
All	48	17.3%	1	3.7%	50	16.3%
Total	278	100.0%	27	100.0%	307	100.0%
Incentives for participation						
None	215	79.6%	15	60.0%	231	77.8%
Some	19	7.0%	3	12.0%	22	7.4%
Most	13	4.8%	1	4.0%	14	4.7%
All	23	8.5%	6	24.0%	30	10.1%
Total	270	100.0%	25	100.0%	297	100.0%
Outreach for services						
None	137	51.9%	15	60.0%	152	52.4%
Some	38	14.4%	4	16.0%	42	14.5%
Most	15	5.7%	2	8.0%	17	5.9%
All	74	28.0%	4	16.0%	79	27.2%
Total	264	100.0%	25	100.0%	290	100.0%
Grab and go pick-up options						
None	12	4.2%	4	14.8%	18	5.7%
Some	34	11.9%	5	18.5%	39	12.4%
Most	25	8.7%	7	25.9%	32	10.2%
All	215	75.2%	11	40.7%	226	71.8%
Total	286	100.0%	27	100.0%	315	100.0%
Additional food sent home						
None	185	65.1%	13	52.0%	200	64.3%
Some	24	8.5%	8	32.0%	32	10.3%
Most	13	4.6%	1	4.0%	14	4.5%
All	62	21.8%	3	12.0%	65	20.9%
Total	284	100.0%	25	100.0%	311	100.0%
Meals offered to parents for a fee						
None	245	86.6%	23	85.2%	270	86.5%
Some	4	1.4%	3	11.1%	7	2.2%
Most	3	1.1%	0	0.0%	3	1.0%
All	31	11.0%	1	3.7%	32	10.3%
Total	283	100.0%	27	100.0%	312	100.0%
Meals offered to parents at a paid rate						
None	226	80.7%	27	100.0%	255	82.5%
Some	8	2.9%	0	0.0%	8	2.6%
Most	2	0.7%	0	0.0%	2	0.7%
All	44	15.7%	0	0.0%	44	14.2%
Total	280	100.0%	27	100.0%	309	100.0%

Table 19. Please respond to the following statements regarding your organization's advertisement of the summer meals program in 2020. (*select all that apply*)

	Type of Organization					
	School		Nonprofit		Total	
	N	%	N	%	N	%
Television						
Select method(s) you utilized	20	6.9%	4	14.8%	24	7.6%
Select which method(s) seemed to be most effective in getting children to sites.	7	35.0%	2	50.0%	9	37.5%
Radio						
Select method(s) you utilized	47	16.3%	4	14.8%	51	16.2%
Select which method(s) seemed to be most effective in getting children to sites.	21	44.7%	3	75.0%	24	47.1%
Newspaper						
Select method(s) you utilized	146	50.7%	8	29.6%	155	49.2%
Select which method(s) seemed to be most effective in getting children to sites.	51	34.9%	3	37.5%	54	34.8%
Social Media						
Select method(s) you utilized	257	89.2%	21	77.8%	280	88.9%
Select which method(s) seemed to be most effective in getting children to sites.	198	77.0%	12	57.1%	212	75.7%
Neighborhood flyers						
Select method(s) you utilized	112	38.9%	18	66.7%	130	41.3%
Select which method(s) seemed to be most effective in getting children to sites.	46	41.1%	13	72.2%	59	45.4%
Door hangers						
Select method(s) you utilized	29	10.1%	9	33.3%	39	12.4%
Select which method(s) seemed to be most effective in getting children to sites.	11	37.9%	6	66.7%	17	43.6%
Direct mail						
Select method(s) you utilized	52	18.1%	3	11.1%	55	17.5%
Select which method(s) seemed to be most effective in getting children to sites.	19	36.5%	1	33.3%	20	36.4%
Billboards						
Select method(s) you utilized	28	9.7%	1	3.7%	28	8.9%
Select which method(s) seemed to be most effective in getting children to sites.	14	50.0%	1	100.0%	15	53.6%
Collaboration with schools (e.g. robo-calls, flyers)						
Select method(s) you utilized	192	66.7%	8	29.6%	201	63.8%
Select which method(s) seemed to be most effective in getting children to sites.	120	62.5%	8	100.0%	129	64.2%
Telephone recruitment of parents						
Select method(s) you utilized	55	19.1%	8	29.6%	63	20.0%
Select which method(s) seemed to be most effective in getting children to sites.	36	65.5%	6	75.0%	42	66.7%
Other						
Select method(s) you utilized	16	5.6%	2	7.4%	18	5.7%
Select which method(s) seemed to be most effective in getting children to sites.	13	81.3%	2	100.0%	15	83.3%

APPENDIX TWO: OPEN-ENDED QUESTIONS

Table 2.1. For what reason(s) did your organization decide not to serve as a sponsor in 2021?

Theme	N	Selected Short Answers
Low participation prevented them from participating in the summer meals program	5	• *We are to remote and do not have enough participation.* • *It's a bit frustrating because we are considered a closed campus because we are a private school. We have 4 public schools around us that were open campus and so our numbers were very low. We are small to start making it hard for us.*
TDA requirement prevented them from participating in the summer meals program	5	• *TDA requirements to rebid* • *We did not operate a summer meal program in the past due to our low F/R%. We did operate the Seamless Summer Option during the unexpected school closure. Currently our district F/R% remains low. We are operating NSLP and not Seamless Summer Option now. I do not anticipate adding the Seamless Summer Option again in the future.*
Transportation is a primary reason for not participating in the summer meals program to food distribution center	4	• *Past summers we have not have much participation and we do not have transportation for children for summer feeding We did this past summer with people not working due to Covid issues.* • *Plains ISD is a rural community and our location is along HWY 380 which has high traffic from New Mexico, which is dangerous for those students that could participate, we have no set cross guard during the summer nor during meal service of the program.*
Have not decided if they will participate in the summer meals program in the future	3	• *The Decision has not been made yet* • *At this time we have not decided to serve... That might change when we get to the spring.*
Cost prevented them from participating.	1	• *The cost of running the program and the recent hit from COVID-19 closure has made it difficult for our school breakfast program to recover. Although the summer program is a good program it was difficult to provide due to the costs.*

Table 2.2. What changes, if any, would persuade you to return to the program as a sponsor?

Theme	N	Selected Short Answers
Sponsor said they would sponsor the summer meals program if the need arises again.	*4*	• *If Covid affects the community and surrounding work force is impacted.* • *Seeing or hearing a great need again.*
Sponsors stated they would Sponsor the summer meals program again if the TDA restrictions were waived and red tape was reduced.	*4*	• *One thing that can be very discouraging with any of the state sponsored food programs is the paperwork/guidelines and all of the continuing changes since COVID-19. I run the program alone from ordering, menu planning, prepping meals, to serving the meals, and then completing the program paperwork. I realize it is necessary to track funds and such but it was stressful to have to follow through on so many angles. Streamlining reports would help and getting financial help from the state would also help.* • *To be able to waiver out of the TDA requirement*
Sponsor stated they would sponsor the summer meals program if they had more participation.	*1*	• *An increase in our low socioeconomic students that would participate.*
Sponsor stated they would sponsor the summer meals program if the transportation issue was solved	*1*	• *Transportation, so that we could have more participation*

Table 3.1. Select the SFSP and SSO waivers (Federal) which your organization used in adapting your feeding programs this year (2020) (*select all that apply*)

Themes	N	Selected Short Answers
Meal distribution waiver	*4*	• *Age Grade Group Waiver, Bulk Foods Components for Multiple Meal Distribution Waiver, Meal Distribution Waiver for NSLP, Covid Monthly Waiver for NSLP and SSO* • *Meals To You Program*
Did not qualify	*1*	• *None did not qualify*

Table 4.1. In your opinion, what contributed to the decline in number of sites?

Themes	N	Selected Short Answers
COVID-19 was a Strong contributor to the decline in sites.	*7*	• *Since they could grab and go-- we didn't need as many sites, if we had more sites based on the grab and go we would have had many folks that went to multiple sites.* • *Summer Session 1 and 2 closed due to staff covid cases or student cases*
Some sponsors had difficulty form-ing partnerships with other school sponsors.	*1*	• The decreased was caused by local school districts that we partnered with in the past. The schools that did not partner with us this summer of 2020 was be-cause they decided to continue to operate on their own with the waivers provided to the school districts.

Table 5.1. In your opinion, what contributed to the drop in participation?

Theme	N	Selected Short Answers
School closures	*4*	• *Our overall participation dropped because schools were closed. Summer participation was much greater.* • *Since they were not at school they did not come to pick up meals that were provided by schools.*
Participants found closer alternative venues.	*2*	• *I think as the spring turned to summer, families chose different venues... they drive 40-45 minutes round trip- pass several food trailers and subways, so just different options.* • *we are a public charter that isn't zoned like tradi-tional public schools. we believe our families went to schools closest to them and not our schools*
Few students that qualify for meals in area.	*1*	• *low percentage of disadvantaged students*

Table 6.1. In your opinion, what contributed to the increase in participation?

Theme	N	Selected Short Answers
Grab-and-go meals without the children being present, including multiple meals pickup	8	• *Due to only doing Curbside feeding, the students could pick up their meals and not have to eat on-site.* • *Parents did not have to bring their Child*
Providing bulk meals i.e., breakfast and lunch served together.	4	• *Served both breakfast and lunch together each day*
Providing free meals to all	2	• *SSO IS FREE TO ALL* • *Everyone is eating free*
An increase in need.	2	• *Increase in Population* • *Greater Need*
Routine	1	• *Families were already receiving free meals from COVID-19 SFSP so they just kept coming and we had delivery.*

Table 7.1. Were any of the following challenges for your program during summer 2020?

Theme	N	Selected Short Answers
COVID-19	8	• *Local/Sate restrictions such as lowered building capacity for our congregate feeding sites. And some parents couldn't handle daily meal pickups and bring-ing the children along when required at the beginning.* • *Since the schools were already closed due to COVID it was a challenge to notify parents about the summer meal program* *Constantly changing information regarding rules and rules to apply for program*
Difficulty getting food and variety of food.	7	• *food distributors had a difficult time filling orders, however, we adjusted menu accordingly and were able to still meet meal pattern requirements* • *less variety offered due to limitations in what could be offered in bulk*

Food storage was a problem.	*3*	• *Lack of storage space particularly refrigerated* • *Keeping everything cold/hot for service*

Table 8.1. With additional funds or capacity, which of the following would your organization consider working on to expand the program?

Theme	*N*	*Selected Short Answers*
Pay for labor	*4*	• *We paid hazard pay and that contributed to eating up our budget; we did not have staff to offer more than B/L* • *Procuring equipment and employees to help better serve students.*
Increase in meal quality	*3*	• *Increase quality of meals served* • *better menu items*
Transportation		• *Need busing and summer school to bring kids in.* • *Provide more frequent transportation of meals to our rural sites*

Table 9.1. What was the source of the additional funds?

Theme	*N*	*Selected Short Answers*
Additional funding sources	*3*	• *General Operating funds* • *Fundraisers* • *Loans*

Table 10.1. How did you use these additional funds?

Theme	*N*	*Selected Short Answer*
Senior meal service	*1*	• *Provide meals to seniors*

Figure 18. Where do you obtain food?

Theme	N	Selected Short Answers
USDA Commodes	*4*	• *Commodities through Houston Food Bank* *USDA commodity foods*
Local Food Producers	*2*	• *Oak Farms, Brothers Produce* • *local food producers*
Donations	*1*	• *Local School district.* • *Donations* • *Gordons*

Figure 23. What transportation is necessary within your organization to obtain the meals?

Theme	N	Selected Short Answers
Delivery	*3*	• *We did deliver to households who could not come to the site* • *transportation for participants*
Grab-and-go	*3*	• *One portable school post Hurricane Harvey remains and is adjacent to a shared kitchen/storage with another school and we truck the food across the parking lot to the portable cafeteria …. for 3 years now…. awaiting the rebuild/FEMA finally approved* • *some meals made at our large high schools and delivered to sites for distribution. Some meals prepared on site and distributed*
Meals-to-You	*2*	• *Meals-to-You mailed meals*

Table 12.1. What specific types of support might help your program?

Theme	N	Selected Short Answers
Food distribution	*1*	• *outdoor cooling mobile units*
Staff support	*1*	• *Funding for staffing*
Food preparation	*1*	• *Meal prep/monitoring*
Community support	*1*	• *Community understanding*
Food for adults	*1*	• *More food available to provide to adults.*

Figure 24. How were families involved at your sites in 2020?

Theme	N	Selected Short Answer
No involvement from parents beside receiving meals	9	• *No involvement unless it was a closed enrolled site. Even then, COVID restrictions made it difficult for parent interaction at sites. Any enrichment provided was in a grab and go style bag.* • *Due to covid 19 this year the parents just picked up meals*
Parents volunteered	5	• *Volunteers made cloth face mask for food service staff* • *Phone, Social Media communication*

Figure 25 - What types of transportation options do families use to get to your sites?

Theme	N	Selected Short Answers
Non-automobiles	4	• *bicycle, scooter, motorcycle, bus transportation out to children 18 and younger*
Motor-vehicle	1	• *car pooled, delivered to bus routes and curbside*

Figure 26. Where does your organization obtain marketing resources?

Theme	N	Selected Short Answers
Social Media	4	• *Post on school district's website* • *social media notifications*
USDA	1	• *USDA*
Calls	1	• *We sent Robocalls*

Figure 27. Who assisted you with your outreach and promotional materials in preparation for summer 2020?

Theme	N	Selected Short Answers
In-House	4	• *Communication Department* • *my staff*
Social Media	1	• *social media*
Local public centers		• *Community Centers*
Out-side vendors	1	• *Contracted Vendor*

Figures 28 & 29.- Please respond to the following statements regarding your organization's advertisement of the summer meals program in 2019.

Theme	N	Selected Short Answers
Email/School Website	10	• *School Website* • *District Website*
Yard signs/Posters	6	• *Signs at the site and yard signs* • *yard signs at the school*
Flyers sent home	3	• *Flyer went home with Report Card* • *TDA Flyers*
Face to Face information	1	• *face to face with parents to help them understand the program and it's benefits*

Table 20. Do you expect to receive reimbursements for all meals served by December 31, 2020 Any comments about reimbursements.

Theme	*N*	*Selected Short Answers*
NSLP	*3*	• *NSLP reimbursements* • *We received SSO Reimbursement for meals served March - June 2020. We are currently operating NSLP and receiving reimbursement.*
Unsure	*3*	• *I sure hope so!!* • *We are concerned about reimbursement for Sept - October 2020 SFSP meals as application was pending approval due to TDA prioritizing FSA's over non-school entities.* • *We are likely going to miss reimbursements due to using bus route distribution model for virtual students and not being able to identify student in real time bot on duplicate meals and students not registered in the district.*

Table 21. COVID Short Answer Question 1.- In what ways did COVID-19 impact your organization's summer meal plans for 2020?

Theme	N	Selected Short Answers
Programs cancelled but delivery or grab-and-go meals provided	7	• *We packaged meals daily and offered home delivery or pick up at school.* • *Because of the COVID-19 pandemic, we were forced to shut down our senior centers due to the. We had to rapidly adjust to this new change and had to convert into a curve-side pick-up service.*
Programs were closed and not able to serve meals	4	• *Strict restrictions on the military post did not allow us to host SFSP in 2020.* • *Employees were afraid to serve me due to COVID 19*
Programs made partnerships to provide meals	2	• *The shutdown did not impact our agency negatively. AISD - Schools continued serving through the SSO, which worked out great! Partnership was definitely still active. I personally would love to see Summer Lunches to continue serving that way, it really worked out for our community.* • *We have a partnership with the Boys & Girls Club who provides summer meals*

Figure 9.- *What precautions did your sites take to protect volunteers, staff, and families? (select all that apply)*

Themes	N	Selected Short Answers
Social distancing and masks	1	• *Congregate sites were capped occupancy level according to local restrictions and social distancing is enforced with mask wearing when not eating.*
Proper supervision	1	• *SRO WAS PRESENT*

Table 22. COVID Short Answer Question 2.- Thinking about serving summer meals during a pandemic, what worked well?

Theme	N	Selected Short Answer
Grab-and-go	90	• *Packaging meals onsite and delivering them via a driveline was a mostly smooth operation.* • *Curbside drive through went well except for days where the weather was extreme-either too hot or windy and even some cold days were a little tough. This was the safest way to get meals to children*

Packaging multiple meals	*32*	• *We like handing out the breakfast and lunch at the same time so that parents only had to come to the site one time.* • *We made the meals for our students in microwavable containers so that all meal components were packaged together. We froze the meals and packaged meals per family, such as a family with three children would get a box with meals for 3 days with a breakfast, lunch, and or supper meals. then would come the next pick up day and get 4 days worth of meals.*
Staff and Community Communication	*28*	• *Communication at all levels of the district, teams. Waivers, flexibility to feed kids! TDA Wednesday Zoom updates.* • *We are such a small community, we just came together to make it work, and our teachers volunteered to help in the cafeteria or in any way they could. That was a great help.*
Delivery and bus routs	*10*	• *Meals to students were delivered via Meals to you directly to residences.* • *We ran bus routes as an aggressive attempt to fight hunger in our community. Bus routes worked well and increased our ADP*
COVID-19 PPE	*6*	• *Training was crucial during COVID-19 meal service; staff need to know as much about a pandemic to keep themselves and others safe and virus free, so they can perform the essential service in a safe & effective manner.* • *Enforcing the correct use of PPE and CDC guidelines.*
Parents without kids present	*6*	• *Parents not having to bring their child for the pick up.* • *Parents being allowed to pick up meals without child present and giving combined breakfast and lunch at same time helped quite a bit.*
Waivers	*6*	• *The waivers were extremely useful* • *Waivers provided flexibility to administer the meal service.*
Mail Delivery	*3*	• *Having all meals mailed directly to the student's homes.* • *Mail delivery was wonderful from Meals to You program*

Table 23. COVID Short Answer Question 3.- Thinking about serving summer meals during a pandemic, what would have helped you be even more successful?

Theme	N	Selected Short Answers
Food preparation and supplies	31	- Have more microwavable containers available to build meals. that was the hardest thing for us to keep stocked. - I believe better equipment to keep the food cold or hot enough would have helped. Better carts to move the supplies outside would have helped, too.
Bureaucracy	23	- We started back to school on August 24 and we were required to follow all NSLP regulations concerning tying a meal to a student ID in parking lot distribution sites and on serving lines. Our education partners were not ready to help support touchless transactions and it was ridiculous for us to even have to ask them for help. SFSP was not made available until September the 9th to offer the relief that we needed. - Less restrictions in regards to program guidelines....at risk supper program required the collection of participant name and age and that meant having CONTACT with people. This was a safety issue and stressed many people out.
Funding	21	- Being able to offset costs for staff to be onsite to serve meals. Some sites had to close because they weren't able to afford to pay for staff to be present when there were no children present and the facility was closed. - During the regular months that we normally don't serve SFSP (March, April, and May), what hurt us the most is our Payroll. We still had the same number of staff but only 20% of the meals which means we ended up in the red and our district had to pay our negative balance from the general fund by the end of 2019-2020.
Community involvement family participation	12	- Community outreach and school district support. Our summer program was low as schools were closed and parents did not understand why we were there during county-wide shutdowns. - More participation from families

Transportation	11	• We would have been more successful if we had the equipment needed to get the Job done. We served the number of meals we could transport, NOT the number of meals the community needed. • Ability to deliver to families homes
More staff and volunteers	10	• Having more help. No volunteers for us. School wouldn't let us work them.
PPE	7	• Having access to PPE equipment in a timely matter and more access to transporting food.

Table 24. Final short answer question. - Any additional comments, concerns, or suggestions concerning summer meal efforts in 2020.

Theme	N	
Thank you	9	• I appreciate all of the support that was provided from multiple agencies during the summer 2020. • USDA and TDA worked well in passing down the necessary waivers to help feed the communities in a reasonable timeframe; given that there was no prior knowledge of how to proceed in this unexpected situation. Our TDA representative was very informative during this time absorbing all the new and released information quickly and passing that knowledge to the CEs. • THI has been an awesome support and the Shepherd community appreciates it.
Critiques	6	• I had 12 open distribution sites district wide and when our two summer schools opened for two weeks for 75 students the TDA made us open four additional sites to accommodate 75 summer school students. Two CVGG sites and two closed enrolled sites for these two sites. Preventing duplicate meals, staffing these sites, documenting the different meals served and claiming them differently was a monumental waste of resources. The TDA would not let us transport meals to these two sites to feed only the 75 students. • Grateful summer meals are extended through the summer of 2021. Participation has doubled, therefore reimbursement has. Under NSLP we might have been faced with CN lay-offs, etc.

		• *Did not hear of ESMC. Honestly, we were just trying to keep "our head above water" and keep up with all the regulation changes, deal with Covid restrictions and fear…. It is a situation I would not like to repeat. Some of this survey was confusing in the matter that the "SSO" questions maybe should have been labled "Covid SSO" to differentiate from the usual summer SSO when making comparisons*
Suggestions	4	• *TDA needs to send out ordered marketing materials sooner.* • *We need a Plan Book!* • *We have never had good participation when we've operated summer feeding due to location. Pick up meals were successful because children did not have to come to sites. I think meal pick up and distribution would be better than children having to come to sites to eat meals in the future.*
Recognition	2	• *We served 126,611 meals during our seamless summer/covid shutdown (March 20th through July 31st). We are a small rural school with 562 students at the beginning of covid. I am very proud of my staff for this accomplishment. We were a group of 13 women and got the job done.* • *Overall, everyone adjusted quickly to provide meals to children and families through a pandemic in which none of us were ever expecting to do before. Our main goal was to ensure that our youth that need us most, continued to receive healthy meals during a most critical time while still ensuring the safety of our team members across the state.*

APPENDIX THREE: MULTIPLE CHOICE BY TDA REGION

Appendix Three includes the survey questions broken out by TDA Regions. Region 1 is West Texas Region; Region 2 is North Texas Region; Region 3 is Gulf Coast Region; Region 4 is South Central Region; Region 5 is Valley Region.

Table A. Does your organization plan to serve as a summer meals sponsor in summer 2021?

| | TDA Region | | | | | |
	1	2	3	4	5	Total
Yes	44	95	68	45	27	279
	75.9%	79.8%	80.0%	81.8%	93.1%	80.6%
No	5	4	7	3	0	19
	8.6%	3.4%	8.2%	5.5%	0.0%	5.5%
I don't know	9	20	10	7	2	48
	15.5%	16.8%	11.8%	12.7%	6.9%	13.9%
Count	58	119	85	55	29	346
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table B. Which best describes your organization?

| | TDA Region | | | | | |
	1	2	3	4	5	Total
School	47	106	77	54	24	308
	82.5%	91.4%	92.8%	98.2%	88.9%	91.1%
Nonprofit	8	10	6	1	3	28
	14.0%	8.6%	7.2%	1.8%	11.1%	8.3%
Local government	1	0	0	0	0	1
	1.8%	0.0%	0.0%	0.0%	0.0%	0.3%
Camp	1	0	0	0	0	1
	1.8%	0.0%	0.0%	0.0%	0.0%	0.3%
Other	0	0	0	0	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Count	57	116	83	55	27	338
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table C. Which federal program do you utilize to administer the summer meals program?

| | TDA Region | | | | | |
	1	2	3	4	5	Total
Seamless Summer Option (SSO)	32	84	63	40	20	239
	57.1%	73.7%	76.8%	74.1%	74.1%	71.8%
Summer Food Service Program (SFSP)	24	30	19	14	7	94
	42.9%	26.3%	23.2%	25.9%	25.9%	28.2%
Count	56	114	82	54	27	333
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table D. Are most of your sites located in rural or urban areas?

	TDA Region					
	1	2	3	4	5	Total
Most sites located in rural areas	41	59	35	27	11	173
	75.9%	55.1%	46.7%	54.0%	45.8%	55.8%
Most sites located in urban areas	12	37	37	15	8	109
	22.2%	34.6%	49.3%	30.0%	33.3%	35.2%
An even mix of sites in both rural and urban areas	1	11	3	8	5	28
	1.9%	10.3%	4.0%	16.0%	20.8%	9.0%
Count	54	107	75	50	24	310
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table E. How long has your organization served as a summer meals sponsor?

	TDA Region					
	1	2	3	4	5	Total
1 year	12	20	13	7	2	54
	23.1%	21.1%	19.1%	14.9%	8.7%	19.0%
2-3 years	2	5	3	6	4	20
	3.9%	5.3%	4.4%	12.8%	17.4%	7.0%
4-5 years	2	12	3	1	1	19
	3.9%	12.6%	4.4%	2.1%	4.4%	6.7%
6-10 years	10	16	9	8	0	43
	19.2%	16.8%	13.2%	17.0%	0.0%	15.1%
More than 10 years	26	42	40	25	16	149
	50.0%	44.2%	58.8%	53.2%	69.6%	52.3%
Count	52	95	68	47	23	285
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table F. Do you also sponsor an afterschool meal program offered through the Child and Adult Care Food Program (CACFP) at some point during the year?

	TDA Region					
	1	2	3	4	5	Total
Yes	11	35	32	16	13	107
	20.8%	32.1%	41.6%	32.0%	52.0%	34.1%
No	42	74	45	34	12	207
	79.3%	67.9%	58.4%	68.0%	48.0%	65.9%
Count	53	109	77	50	25	314
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table G. How many Summer Meals sites did you operate during the summer 2020?

	TDA Region					
	1	2	3	4	5	Total
1 to 6	45	80	59	40	19	243
	86.5%	74.8%	81.9%	81.6%	76.0%	79.7%
7 to 12	2	11	8	4	2	27
	3.8%	10.3%	11.1%	8.2%	8.0%	8.9%
13 to 20	2	8	3	2	1	16
	3.8%	7.5%	4.2%	4.1%	4.0%	5.2%
More than 20	3	8	2	3	3	19
	5.8%	7.5%	2.8%	6.1%	12.0%	6.2%
Count	52	107	72	49	25	305
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table H. How did the number of summer meals sites in 2020 compare to 2019?

	TDA Region					
	1	2	3	4	5	Total
Increased	19	51	40	26	17	153
	38.8%	47.2%	54.8%	50.0%	68.0%	49.8%
Decreased	9	22	15	12	5	63
	18.4%	20.4%	20.6%	23.1%	20.0%	20.5%
Stayed the same	9	17	10	7	1	44
	18.4%	15.7%	13.7%	13.5%	4.0%	14.3%
Did not sponsor in 2019	12	18	8	7	2	47
	24.5%	16.7%	11.0%	13.5%	8.0%	15.3%
Count	49	108	73	52	25	307
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table I. In your opinion, what contributed to the decline in number of sites? (Select all that apply.)

	TDA Region					
	1	2	3	4	5	Total
Lack of participations at sites	4	13	9	4	1	31
	44.4%	59.1%	60.0%	33.3%	20.0%	49.2%
Lack of adequate funding	0	0	0	0	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Lack of staff	0	0	2	1	0	3
	0.0%	0.0%	13.3%	8.3%	0.0%	4.8%
Transportation issues	2	2	2	1	0	7
	22.2%	9.1%	13.3%	8.3%	0.0%	11.1%
Construction/facility issues	0	1	0	1	0	2
	0.0%	4.6%	0.0%	8.3%	0.0%	3.2%
Local/state COVID re-strictions	5	9	7	5	4	30
	55.6%	40.9%	46.7%	41.7%	80.0%	47.6%
Other	2	1	3	3	0	9
	22.2%	4.6%	20.0%	25.0%	0.0%	14.3%
I don't know	0	1	0	1	0	2
	0.0%	4.6%	0.0%	8.3%	0.0%	3.2%
Count	9	22	15	12	5	63

Table J. Overall, how did your organization's ADP (average daily participation) in 2020 compare to 2019?

	TDA Region					
	1	2	3	4	5	Total
Increased	19	53	35	23	13	143
	43.2%	55.8%	50.0%	46.9%	54.2%	50.7%
Stayed about the same	5	14	7	2	2	30
	11.4%	14.7%	10.0%	4.1%	8.3%	10.6%
Decreased	16	23	27	21	9	96
	36.4%	24.2%	38.6%	42.9%	37.5%	34.0%
I don't know	4	5	1	3	0	13
	9.1%	5.3%	1.4%	6.1%	0.0%	4.6%
Count	44	95	70	49	24	282
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table K. Overall, how did your organization's total number of meals reimbursed in 2020 compare to 2019?

	TDA Region					
	1	2	3	4	5	Total
Increased	18	51	35	23	11	138
	40.9%	53.1%	49.3%	46.9%	45.8%	48.6%
Stayed about the same	5	12	6	3	2	28
	11.4%	12.5%	8.5%	6.1%	8.3%	9.9%
Decreased	17	27	29	20	11	104
	38.6%	28.1%	40.9%	40.8%	45.8%	36.6%
I don't know	4	6	1	3	0	14
	9.1%	6.3%	1.4%	6.1%	0.0%	4.9%
Count	44	96	71	49	24	284
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table L. In your opinion, what contributed to the drop in participation? (Select all that apply.)

	TDA Region					
	1	2	3	4	5	Total
Food quality	0	1	1	0	0	2
	0.0%	3.7%	3.6%	0.0%	0.0%	1.9%
Timing of meal service	0	1	2	0	0	3
	0.0%	3.7%	7.1%	0.0%	0.0%	2.9%
Change in type of meals served at site	0	3	4	1	0	8
	0.0%	11.1%	14.3%	5.0%	0.0%	7.8%
Limited or lack of activities offered at site	1	1	2	2	1	7
	5.9%	3.7%	7.1%	10.0%	9.1%	6.8%
Meals disallowed by state agency	1	0	1	0	1	3
	5.9%	0.0%	3.6%	0.0%	9.1%	2.9%
Lack of awareness	1	3	3	0	1	8
	5.9%	11.1%	10.7%	0.0%	9.1%	7.8%
Children/families are aware of program, but choose not to participate (e.g. fear of deportation, aren't familiar with org/staff, parents want children to stay home, etc.)	3	10	12	7	4	36
	17.7%	37.0%	42.9%	35.0%	36.4%	35.0%
Drop in summer school enrollment	3	7	8	3	2	23
	17.7%	25.9%	28.6%	15.0%	18.2%	22.3%
Fewer sites are operating	1	2	5	2	2	12
	5.9%	7.4%	17.9%	10.0%	18.2%	11.7%
Operating fewer days during the summer	0	2	0	0	1	3
	0.0%	7.4%	0.0%	0.0%	9.1%	2.9%
Transportation/accessibility of site	5	6	3	5	6	25
	29.4%	22.2%	10.7%	25.0%	54.6%	24.3%
Local/state COVID restrictions	11	14	12	9	8	54
	64.7%	51.9%	42.9%	45.0%	72.7%	52.4%
Fear of COVID/COVID General	2	1	2	1	0	6
	11.8%	3.9%	7.1%	5.9%	0.0%	6.1%
Other	3	2	5	4	1	15
	17.7%	7.4%	17.9%	20.0%	9.1%	14.6%
I don't know	1	2	2	0	0	5
	5.9%	7.4%	7.1%	0.0%	0.0%	4.9%
Count	17	27	28	20	11	103

Table M. In your opinion, what contributed to the increase in participation? (Select all that apply.)

	TDA Region					
	1	2	3	4	5	Total
More operating sites	3	12	7	4	3	29
	17.7%	23.5%	20.0%	17.4%	27.3%	21.2%
Introduction of different delivery methods (e.g. mobile meals)	5	18	12	9	3	47
	29.4%	35.3%	34.3%	39.1%	27.3%	34.3%
Increased days of service	2	12	4	2	4	24
	11.8%	23.5%	11.4%	8.7%	36.4%	17.5%
Increased summer school enrollment	0	2	0	0	1	3
	0.0%	3.9%	0.0%	0.0%	9.1%	2.2%
Effective marketing	2	10	3	2	2	19
	11.8%	19.6%	8.6%	8.7%	18.2%	13.9%
Improved food quality	1	4	3	1	0	9
	5.9%	7.8%	8.6%	4.4%	0.0%	6.6%
Improved programming	0	1	0	0	1	2
	0.0%	2.0%	0.0%	0.0%	9.1%	1.5%
Accommodating service times	4	21	9	4	4	42
	23.5%	41.2%	25.7%	17.4%	36.4%	30.7%
Increased economies of scale (i.e. sponsor fiscally able to provide more meals)	0	1	1	1	0	3
	0.0%	2.0%	2.9%	4.4%	0.0%	2.2%
Increased need due to COVID	16	47	32	19	10	124
	94.1%	92.2%	91.4%	82.6%	90.9%	90.5%
Other	1	6	6	3	2	18
	5.9%	11.8%	17.1%	13.0%	18.2%	13.1%
I don't know	0	0	1	0	0	1
	0.0%	0.0%	2.9%	0.0%	0.0%	0.7%
Count	17	51	35	23	11	137

Table N. Were any of the following challenges for your program during summer 2020? (Select all that apply.)

	TDA Region					
	1	2	3	4	5	Total
Amount of reimbursement	10	11	6	3	2	32
	19.2%	10.1%	8.0%	5.8%	8.0%	10.2%
Filing paperwork	7	15	6	10	6	44
	13.5%	13.8%	8.0%	19.2%	24.0%	14.1%
Low participation by children	20	39	27	25	10	121
	38.5%	35.8%	36.0%	48.1%	40.0%	38.7%
Transportation	7	16	14	7	3	47
	13.5%	14.7%	18.7%	13.5%	12.0%	15.0%
Insufficient funds to cover costs of meals	5	18	6	7	0	36
	9.6%	16.5%	8.0%	13.5%	0.0%	11.5%
Insufficient staff capacity to serve meals	5	19	10	15	3	52
	9.6%	17.4%	13.3%	28.9%	12.0%	16.6%
Unable to successfully transport meals to sites	0	2	1	2	1	6
	0.0%	1.8%	1.3%	3.9%	4.0%	1.9%
Unable to provide quality meals	1	2	1	1	1	6
	1.9%	1.8%	1.3%	1.9%	4.0%	1.9%
Unable to get enough sites to serve meals	1	4	2	1	3	11
	1.9%	3.7%	2.7%	1.9%	12.0%	3.5%
Health Department policies	1	4	3	1	3	12
	1.9%	3.7%	4.0%	1.9%	12.0%	3.8%
Precuring menu items (to comply with meal patterns)	12	35	18	11	10	86
	23.1%	32.1%	24.0%	21.2%	40.0%	27.5%
Covering expenses related to new methods of meal distribution	12	43	25	17	5	102
	23.1%	39.5%	33.3%	32.7%	20.0%	32.6%
Acquiring PPE (e.g. masks, gloves, hand sanitizer, etc.) for meal service	11	22	17	6	9	65
	21.2%	20.2%	22.7%	11.5%	36.0%	20.8%
Lack of information about safety protocols related to COVID	3	5	7	4	3	22
	5.8%	4.6%	9.3%	7.7%	12.0%	7.0%
Other	5	8	7	1	0	21
	9.6%	7.3%	9.3%	1.9%	0.0%	6.7%
We did not experience any challenges	13	16	11	8	3	51
	25.0%	14.7%	14.7%	15.4%	12.0%	16.3%
Count	52	109	75	52	25	313

Table O. With additional funds or capacity, which of the following would your organization consider working on to expand the program? (Select all that apply.)

	TDA Region					
	1	2	3	4	5	Total
Increase number of chil-dren served	26	66	47	35	17	191
	76.5%	81.5%	72.3%	77.8%	68.0%	76.4%
Increase number of sites	4	21	16	9	7	57
	11.8%	25.9%	24.6%	20.0%	28.0%	22.8%
Increased number of days current sites open	5	13	12	6	7	43
	14.7%	16.1%	18.5%	13.3%	28.0%	17.2%
Increase number of meals offered	7	12	15	8	5	47
	20.6%	14.8%	23.1%	17.8%	20.0%	18.8%
Increase types of meals of-fered (i.e., supersnack, breakfast)	12	19	23	13	4	71
	35.3%	23.5%	35.4%	28.9%	16.0%	28.4%
Other	3	7	3	2	0	15
	8.8%	8.6%	4.6%	4.4%	0.0%	6.0%
Count	34	81	65	45	25	250

Table P. In summer 2020, did your program pay for itself or did it require additional funds outside of Texas Department of Agriculture's meal reimbursements to operate?

	TDA Region					
	1	2	3	4	5	Total
Paid for itself	18	52	42	24	13	149
	43.9%	59.8%	61.8%	53.3%	59.1%	56.7%
Required additional funds	23	35	26	21	9	114
	56.1%	40.2%	38.2%	46.7%	40.9%	43.4%
I don't know	0	0	0	0	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Count	41	87	68	45	22	263
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table Q. What was the source of the additional funds? (Select all that apply.)

	TDA Region					
	1	2	3	4	5	Total
Individual donors	4	3	3	2	0	12
	19.1%	9.1%	12.0%	10.0%	0.0%	11.1%
School General Fund	13	18	12	12	6	61
	61.9%	54.6%	48.0%	60.0%	66.7%	56.5%
Nutrition Department Funds	5	10	11	7	2	35
	23.8%	30.3%	44.0%	35.0%	22.2%	32.4%
Funding from other pro-grams within your organiza-tion	2	3	1	1	1	8
	9.5%	9.1%	4.0%	5.0%	11.1%	7.4%
Grants	4	4	3	3	0	14
	19.1%	12.1%	12.0%	15.0%	0.0%	13.0%
Other	0	1	0	1	1	3
	0.0%	3.0%	0.0%	5.0%	11.1%	2.8%
Count	21	33	25	20	9	108

Table R. How did you use these additional funds? (Select all that apply.)

	TDA Region					
	1	2	3	4	5	Total
Cover food costs	12	20	21	15	8	76
	57.1%	62.5%	84.0%	75.0%	88.9%	71.0%
Support staffing costs	19	24	21	16	7	87
	90.5%	75.0%	84.0%	80.0%	77.8%	81.3%
Supplies to prepare, store, deliver food	11	14	11	9	3	48
	52.4%	43.8%	44.0%	45.0%	33.3%	44.9%
Cover transportation costs for food	2	7	5	5	3	22
	9.5%	21.9%	20.0%	25.0%	33.3%	20.6%
Support activities for children	2	1	0	0	0	3
	9.5%	3.1%	0.0%	0.0%	0.0%	2.8%
Provide meals to parents	1	0	2	3	0	6
	4.8%	0.0%	8.0%	15.0%	0.0%	5.6%
Provide additional meal or snack	3	2	4	0	1	10
	14.3%	6.3%	16.0%	0.0%	11.1%	9.4%
Provide PPE (e.g., masks, gloves, hand sanitizer, etc.) for meal prep or delivery	4	12	16	11	2	45
	19.1%	37.5%	64.0%	55.0%	22.2%	42.1%
Other	1	0	0	0	0	1
	4.8%	0.0%	0.0%	0.0%	0.0%	0.9%
Count	21	32	25	20	9	107

Table S.1. Please rate the following aspects of your summer meals experience during summer 2020.

TDA Region						
Process for claim reimbursement	1	2	3	4	5	Total
Extremely negative	0	0	1	0	0	1
	0.0%	0.0%	1.5%	0.0%	0.0%	0.3%
Somewhat negative	1	2	1	1	0	5
	2.1%	1.9%	1.5%	2.0%	0.0%	1.7%
Neither positive nor negative	9	18	10	16	3	56
	19.2%	17.5%	14.9%	32.0%	13.0%	19.3%
Somewhat positive	13	29	21	18	7	88
	27.7%	28.2%	31.3%	36.0%	30.4%	30.3%
Extremely positive	24	54	34	15	13	140
	51.1%	52.4%	50.8%	30.0%	56.5%	48.3%
Count	47	103	67	50	23	290
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Technical assistance by state agency	1	2	3	4	5	Total
Extremely negative	0	2	1	0	0	3
	0.0%	2.1%	1.5%	0.0%	0.0%	1.1%
Somewhat negative	3	4	6	4	1	18
	7.0%	4.2%	8.8%	8.7%	4.4%	6.5%
Neither positive nor negative	11	20	10	6	3	50
	25.6%	20.8%	14.7%	13.0%	13.0%	18.1%
Somewhat positive	15	24	21	19	8	87
	34.9%	25.0%	30.9%	41.3%	34.8%	31.5%
Extremely positive	14	46	30	17	11	118
	32.6%	47.9%	44.1%	37.0%	47.8%	42.8%
Count	43	96	68	46	23	276
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Assistance or training before application	1	2	3	4	5	Total
Extremely negative	0	2	1	0	0	3
	0.0%	2.1%	1.5%	0.0%	0.0%	1.1%
Somewhat negative	1	8	3	3	2	17
	2.2%	8.3%	4.6%	6.4%	8.7%	6.1%
Neither positive nor negative	13	25	23	17	2	80
	28.3%	26.0%	35.4%	36.2%	8.7%	28.9%
Somewhat positive	14	31	19	15	8	87
	30.4%	32.3%	29.2%	31.9%	34.8%	31.4%
Extremely positive	18	30	19	12	11	90
	39.1%	31.3%	29.2%	25.5%	47.8%	32.5%
Count	46	96	65	47	23	277
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Application process	1	2	3	4	5	Total
Extremely negative	1	1	3	2	0	7
	2.4%	1.1%	4.7%	4.2%	0.0%	2.6%
Somewhat negative	1	9	6	2	2	20
	2.4%	9.6%	9.4%	4.2%	9.1%	7.4%
Neither positive nor negative	10	25	14	13	6	68
	23.8%	26.6%	21.9%	27.1%	27.3%	25.2%
Somewhat positive	15	29	24	20	6	94
	35.7%	30.9%	37.5%	41.7%	27.3%	34.8%
Extremely positive	15	30	17	11	8	81
	35.7%	31.9%	26.6%	22.9%	36.4%	30.0%
Count	42	94	64	48	22	270
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table S.2. Please rate the following aspects of your summer meals experience during summer 2020.

TDA Region						
Site approvals and/or inspections	1	2	3	4	5	Total
Extremely negative	0	0	1	0	0	1
	0.0%	0.0%	1.6%	0.0%	0.0%	0.4%
Somewhat negative	0	4	0	2	0	6
	0.0%	3.9%	0.0%	4.4%	0.0%	2.1%
Neither positive nor negative	12	27	19	12	5	75
	26.1%	26.5%	29.7%	26.1%	20.8%	26.6%
Somewhat positive	13	26	19	21	8	87
	28.3%	25.5%	29.7%	45.7%	33.3%	30.9%
Extremely positive	21	45	25	11	11	113
	45.7%	44.1%	39.1%	23.9%	45.8%	40.1%
Count	46	102	64	46	24	282
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Technical assistance by other organization	1	2	3	4	5	Total
Extremely negative	0	1	2	0	0	3
	0.0%	1.2%	3.5%	0.0%	0.0%	1.2%
Somewhat negative	2	3	2	2	2	11
	5.3%	3.5%	3.5%	4.9%	8.7%	4.5%
Neither positive nor negative	12	24	16	16	3	71
	31.6%	27.9%	28.1%	39.0%	13.0%	29.0%
Somewhat positive	10	24	18	12	7	71
	26.3%	27.9%	31.6%	29.3%	30.4%	29.0%
Extremely positive	14	34	19	11	11	89
	36.8%	39.5%	33.3%	26.8%	47.8%	36.3%
Count	38	86	57	41	23	245
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Learning about/ understanding waivers	1	2	3	4	5	Total
Extremely negative	1	7	2	0	0	10
	2.1%	6.8%	2.9%	0.0%	0.0%	3.4%
Somewhat negative	4	14	11	8	4	41
	8.3%	13.6%	16.2%	16.0%	16.7%	14.0%
Neither positive nor negative	13	18	13	12	4	60
	27.1%	17.5%	19.1%	24.0%	16.7%	20.5%
Somewhat positive	16	35	30	16	7	104
	33.3%	34.0%	44.1%	32.0%	29.2%	35.5%
Extremely positive	14	29	12	14	9	78
	29.2%	28.2%	17.7%	28.0%	37.5%	26.6%
Count	48	103	68	50	24	293
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table T. Approximately how many days did you serve meals in summer 2020?

	TDA Region					
	1	2	3	4	5	Total
10 or fewer	3	0	2	0	0	5
	6.3%	0.0%	2.8%	0.0%	0.0%	1.7%
11--25	7	13	8	5	3	36
	14.6%	12.6%	11.1%	10.2%	13.0%	12.2%
26--39	12	19	11	8	8	58
	25.0%	18.5%	15.3%	16.3%	34.8%	19.7%
40--55	6	16	7	7	1	37
	13.0%	15.5%	9.7%	14.3%	4.4%	12.5%
56--69	3	10	11	6	2	32
	6.3%	9.7%	15.3%	12.2%	8.7%	10.9%
70 or more	17	45	33	23	9	127
	35.4%	43.7%	45.8%	46.9%	39.1%	43.1%
Count	48	103	72	49	23	295
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table U. What type of meals did you serve in summer 2020? (Select all that apply.)

	TDA Region					
	1	2	3	4	5	Total
Breakfast	36	97	72	51	21	277
	72.0%	91.5%	100.0%	100.0%	91.3%	91.7%
AM Snack	2	0	0	1	0	3
	4.0%	0.0%	0.0%	2.0%	0.0%	1.0%
Lunch	48	104	72	51	22	297
	96.0%	98.1%	100.0%	100.0%	95.7%	98.3%
PM Snack	6	6	4	4	3	23
	12.0%	5.7%	5.6%	7.8%	13.0%	7.6%
Dinner	2	6	2	5	3	18
	4.0%	5.7%	2.8%	9.8%	13.0%	6.0%
Count	50	106	72	51	23	302

Table V. What is your meal preparation method?

	TDA Region					
	1	2	3	4	5	Total
Vended	1	6	8	3	2	20
	2.0%	5.7%	11.1%	6.0%	8.3%	6.7%
Self Prep	48	99	64	47	22	280
	98.0%	94.3%	88.9%	94.0%	91.7%	93.3%
Count	49	105	72	50	24	300
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table W.1. Please rate your satisfaction with your vendor in the following areas.

TDA Region						
Overall experience	1	2	3	4	5	Total
Somewhat dissatisfied	0	0	0	1	0	1
	0.0%	0.0%	0.0%	33.3%	0.0%	5.0%
Neither satisfied nor dissatisfied	0	0	0	0	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Somewhat satisfied	0	2	3	2	1	8
	0.0%	33.3%	37.5%	66.7%	50.0%	40.0%
Extremely satisfied	1	4	5	0	1	11
	100.0	66.7%	62.5%	0.0%	50.0%	55.0%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Quality of food	1	2	3	4	5	Total
Somewhat dissatisfied	0	0	0	1	0	1
	0.0%	0.0%	0.0%	33.3%	0.0%	5.0%
Neither satisfied nor dissatisfied	0	0	0	0	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Somewhat satisfied	0	4	4	2	2	12
	0.0%	66.7%	50.0%	66.7%	100.0%	60.0%
Extremely satisfied	1	2	4	0	0	7
	100.0%	33.3%	50.0%	0.0%	0.0%	35.0%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Efficacy of delivery method	1	2	3	4	5	Total
Somewhat dissatisfied	0	0	0	1	0	1
	0.0%	0.0%	0.0%	33.3%	0.0%	5.0%
Neither satisfied nor dissatisfied	0	0	0	1	0	1
	0.0%	0.0%	0.0%	33.3%	0.0%	5.0%
Somewhat satisfied	0	2	4	1	1	8
	0.0%	33.3%	50.0%	33.3%	50.0%	40.0%
Extremely satisfied	1	4	4	0	1	10
	100.0%	66.7%	50.0%	0.0%	50.0%	50.0%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Overall food procurement (finding the types of food that met menu requirements)	1	2	3	4	5	Total
Neither satisfied nor dissatisfied	0	0	0	1	0	1
	0.0%	0.0%	0.0%	33.3%	0.0%	5.0%
Somewhat satisfied	0	4	4	1	1	10
	0.0%	66.7%	50.0%	33.3%	50.0%	50.0%
Extremely satisfied	1	2	4	1	1	9
	100.0%	33.3%	50.0%	33.3%	50.0%	45.0%
Count	1	6	8	3	2	20
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table X. Where do you obtain the food? (Select all that apply.)

	TDA Region					
	1	2	3	4	5	Total
Co-op	25	40	26	24	7	122
	53.2%	40.4%	40.6%	51.1%	31.8%	43.7%
School leftovers	6	24	14	12	5	61
	12.8%	24.2%	21.9%	25.5%	22.7%	21.9%
Approved vendors (Labatt, Sysco, etc.)	34	82	54	43	19	232
	72.3%	82.8%	84.4%	91.5%	86.4%	83.2%
Warehouse markets (Sam's, COSTCO..)	6	11	5	3	0	25
	12.8%	11.1%	7.8%	6.4%	0.0%	9.0%
Other grocery retailers	8	9	7	1	3	28
	17.0%	9.1%	10.9%	2.1%	13.6%	10.0%
Other	1	5	3	1	1	11
	2.1%	5.1%	4.7%	2.1%	4.6%	3.9%
Count	47	99	64	47	22	279

Table Y. Is the food prepared in a central kitchen?

	TDA Region					
	1	2	3	4	5	Total
Yes	34	57	25	24	14	154
	70.8%	57.6%	39.7%	51.1%	63.6%	55.2%
No	14	42	38	23	8	125
	29.2%	42.4%	60.3%	48.9%	36.4%	44.8%
Count	48	99	63	47	22	279
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table Z.1. Approximately how many staff or volunteers do you require for the following?

Delivering food	TDA Region					
	1	2	3	4	5	Total
0--5	37	61	37	29	13	177
	78.7%	62.2%	53.6%	58.0%	61.9%	62.1%
6--10	7	22	16	6	3	54
	14.9%	22.5%	23.2%	12.0%	14.3%	19.0%
More than 10	3	15	16	15	5	54
	6.4%	15.3%	23.2%	30.0%	23.8%	19.0%
Count	47	98	69	50	21	285
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table Z.2. Approximately how many staff or volunteers do you require for the following?

Monitoring sites	TDA Region					
	1	2	3	4	5	Total
0--5	38	75	50	33	14	210
	77.6%	72.8%	69.4%	64.7%	66.7%	71.0%
6--10	6	20	11	6	4	47
	12.2%	19.4%	15.3%	11.8%	19.1%	15.9%
More than 10	5	8	11	12	3	39
	10.2%	7.8%	15.3%	23.5%	14.3%	13.2%
Count	49	103	72	51	21	296
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table A.A. What transportation is necessary within your organization to obtain the meals? (Select all that apply.)

	TDA Region					
	1	2	3	4	5	Total
Vendor delivery to a central kitchen then distribution by sponsor	2	5	4	4	2	17
	4.3%	5.0%	5.6%	7.8%	8.7%	5.8%
Vendor delivery to a central kitchen then pick up by sites	2	1	2	1	1	7
	4.3%	1.0%	2.8%	2.0%	4.4%	2.4%
Vendor delivers directly to site	9	22	25	18	8	82
	19.2%	21.8%	34.7%	35.3%	34.8%	27.9%
Sponsor prepares and de-livers to sites	10	30	14	5	6	65
	21.3%	29.7%	19.4%	9.8%	26.1%	22.1%
Sponsor prepares meals and sites pick up	6	9	4	3	5	27
	12.8%	8.9%	5.6%	5.9%	21.7%	9.2%
No transportation needed (prep on site)	27	54	32	29	10	152
	57.5%	53.5%	44.4%	56.9%	43.5%	51.7%
Other	2	5	4	1	1	13
	4.3%	5.0%	5.6%	2.0%	4.4%	4.4%
Count	47	101	72	51	23	294

Table A.B. What types of transportation options did families use to get to your sites in 2020? (Select all that apply.)

	TDA Region					
	1	2	3	4	5	Total
Public transportation	6	7	12	7	4	36
	12.2%	6.8%	16.9%	13.7%	16.7%	12.1%
Walk	35	67	46	41	13	202
	71.4%	65.1%	64.8%	80.4%	54.2%	67.8%
Transport in car	49	95	67	48	23	282
	100.0%	92.2%	94.4%	94.1%	95.8%	94.6%
School bus	3	13	12	5	6	39
	6.1%	12.6%	16.9%	9.8%	25.0%	13.1%
Other	1	3	7	3	3	17
	2.0%	2.9%	9.9%	5.9%	12.5%	5.7%
Count	49	103	71	51	24	298

Table A.C. What is your method of documenting the daily meal count at each site?

	TDA Region					
	1	2	3	4	5	Total
Record by filling out paper form	42	80	42	38	12	214
	85.7%	76.9%	58.3%	74.5%	50.0%	71.3%
Record via app	0	1	2	1	1	5
	0.0%	1.0%	2.8%	2.0%	4.2%	1.7%
Combination of online and paper methods	7	23	28	12	11	81
	14.3%	22.1%	38.9%	23.5%	45.8%	27.0%
Count	49	104	72	51	24	300
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table A.D. What is your method of aggregating each of the site total meal counts at the sponsor level?

	TDA Region					
	1	2	3	4	5	Total
Electronic record manager	1	10	12	9	5	37
	2.0%	9.7%	16.9%	17.7%	20.8%	12.4%
Counts tallied on paper	34	54	28	26	11	153
	69.4%	52.4%	39.4%	51.0%	45.8%	51.3%
Combination of electronic and paper	14	39	31	16	8	108
	28.6%	37.9%	43.7%	31.4%	33.3%	36.2%
Count	49	103	71	51	24	298
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table A.E.1. How many of your sites provide the following services?

	TDA Region					
Activities for Children	1	2	3	4	5	Total
None	34	69	51	30	12	196
	70.8%	72.6%	73.9%	60.0%	50.0%	68.5%
Some	4	9	9	8	4	34
	8.3%	9.5%	13.0%	16.0%	16.7%	11.9%
Most	1	3	1	3	3	11
	2.1%	3.2%	1.5%	6.0%	12.5%	3.9%
All	9	14	8	9	5	45
	18.8%	14.7%	1160.0%	18.0%	20.8%	15.7%
Count	48	95	69	50	24	286
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Transportation	1	2	3	4	5	Total
None	36	68	50	28	11	193
	76.6%	68.7%	71.4%	56.0%	45.8%	66.6%
Some	2	14	7	9	4	36
	4.3%	14.1%	10.0%	18.0%	16.7%	12.4%
Most	1	2	3	2	4	12
	2.1%	2.0%	4.3%	4.0%	16.7%	4.1%
All	8	15	10	11	5	49
	17.0%	15.2%	14.3%	22.0%	20.8%	16.9%
Count	47	99	70	50	24	290
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Incentives for Participation	1	2	3	4	5	Total
None	38	70	59	35	15	217
	84.4%	75.3%	84.3%	72.9%	65.2%	77.8%
Some	2	7	5	6	2	22
	4.4%	7.5%	7.1%	12.5%	8.7%	7.9%
Most	1	3	2	4	4	14
	2.2%	3.2%	2.9%	8.3%	17.4%	5.0%
All	4	13	4	3	2	26
	8.9%	14.0%	5.7%	6.3%	8.7%	9.3%
Count	45	93	70	48	23	279
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table A.E.2. How many of your sites provide the following services?

TDA Region						
Outreach for Serv-ices (e.g. SNAP)	1	2	3	4	5	Total
None	27	43	43	23	10	146
	61.4%	47.8%	62.3%	48.9%	43.5%	53.5%
Some	4	17	7	5	4	37
	9.1%	18.9%	10.1%	10.6%	17.4%	13.6%
Most	2	6	3	5	1	17
	4.6%	6.7%	4.4%	10.6%	4.4%	6.2%
All	11	24	16	14	8	73
	25.0%	26.7%	23.2%	29.8%	34.8%	26.7%
Count	44	90	69	47	23	273
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Grab and Go Pick-up Op-tions	1	2	3	4	5	Total
None	4	6	5	1	1	17
	8.3%	5.8%	7.0%	2.0%	4.2%	5.7%
Some	3	14	6	9	4	36
	6.3%	13.5%	8.5%	18.0%	16.7%	12.1%
Most	5	12	7	5	1	30
	10.4%	11.5%	9.9%	10.0%	4.2%	10.1%
All	36	72	53	35	18	214
	75.0%	69.2%	74.7%	70.0%	75.0%	72.1%
Count	48	104	71	50	24	297
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Additional Food Sent Home	1	2	3	4	5	Total
None	41	56	44	31	16	188
	83.7%	54.9%	63.8%	63.3%	66.7%	64.2%
Some	1	13	5	7	3	29
	2.0%	12.8%	7.3%	14.3%	12.5%	9.9%
Most	2	5	3	2	1	13
	4.1%	4.9%	4.4%	4.1%	4.2%	4.4%
All	5	28	17	9	4	63
	10.2%	27.5%	24.6%	18.4%	16.7%	21.5%
Count	49	102	69	49	24	293
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Meals Offered to Parents for a Fee	1	2	3	4	5	Total
None	44	86	60	44	20	254
	91.7%	84.3%	84.5%	89.8%	83.3%	86.4%
Some	1	1	3	1	0	6
	2.1%	1.0%	4.2%	2.0%	0.0%	2.0%
Most	0	2	0	0	1	3
	0.0%	2.0%	0.0%	0.0%	4.2%	1.0%
All	3	13	8	4	3	31
	6.3%	12.8%	11.3%	8.2%	12.5%	10.5%
Count	48	102	71	49	24	294
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table A.E.3. How many of your sites provide the following services?

Meals Offered to Parents at a Paid Rate	TDA Region					
	1	2	3	4	5	Total
None	42	83	62	36	19	242
	89.4%	82.2%	87.3%	73.5%	79.2%	82.9%
Some	0	1	2	4	0	7
	0.0%	1.0%	2.8%	8.2%	0.0%	2.4%
Most	0	1	0	0	1	2
	0.0%	1.0%	0.0%	0.0%	4.2%	0.7%
All	5	16	7	9	4	41
	10.6%	15.8%	9.9%	18.4%	16.7%	14.0%
Count	47	101	71	49	24	292
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table A.F. How are families involved at your sites? (Select all that apply.)

	TDA Region					
	1	2	3	4	5	Total
Provide transportation	23	39	22	20	5	109
	51.1%	41.1%	32.4%	44.4%	23.8%	39.8%
Eat with the children	0	5	0	0	0	5
	0.0%	5.3%	0.0%	0.0%	0.0%	1.8%
Help with activities	3	1	1	1	1	7
	6.7%	1.1%	1.5%	2.2%	4.8%	2.6%
Other	3	6	2	2	2	15
	6.7%	6.3%	2.9%	4.4%	9.5%	5.5%
Families are not Involved	18	49	43	22	13	145
	40.0%	51.6%	63.2%	48.9%	61.9%	52.9%
Count	45	95	68	45	21	274
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table A.G. What specific types of support might help your program? (Select all that apply.)

	TDA Region					
	1	2	3	4	5	Total
Funding for activities	15	31	13	14	8	81
	42.9%	34.8%	21.3%	32.6%	36.4%	32.4%
Transportation for children	14	46	28	12	11	111
	40.0%	51.7%	45.9%	27.9%	50.0%	44.4%
Transportation for meals	11	37	29	19	10	106
	31.4%	41.6%	47.5%	44.2%	45.5%	42.4%
Increased # of volunteers	8	19	13	10	5	55
	22.9%	21.4%	21.3%	23.3%	22.7%	22.0%
Access to facilities	0	10	3	5	1	19
	0.0%	11.2%	4.9%	11.6%	4.6%	7.6%
New equipment for meal service	14	40	23	20	9	106
	40.0%	44.9%	37.7%	46.5%	40.9%	42.4%
Greater selection of ven-dors	1	3	4	2	0	10
	2.9%	3.4%	6.6%	4.7%	0.0%	4.0%
Promotional materials/mar-keting/out-reach	12	33	31	16	4	96
	34.3%	37.1%	50.8%	37.2%	18.2%	38.4%
Other	1	0	2	1	0	4
	2.9%	0.0%	3.3%	2.3%	0.0%	1.6%
Count	35	89	61	43	22	250

Table A.H. Where does your organization obtain marketing resources? (Select all that apply.)

	TDA Region					
	1	2	3	4	5	Total
Create materials in-house (site level)	16	36	30	20	8	110
	34.0%	36.0%	41.1%	40.8%	33.3%	37.5%
Create materials in-house (sponsor level)	9	23	25	11	6	74
	19.2%	23.0%	34.3%	22.5%	25.0%	25.3%
External partnership	3	4	3	2	2	14
	6.4%	4.0%	4.1%	4.1%	8.3%	4.8%
Texas Department of Agriculture (TDA -state agency)	46	95	62	43	21	267
	97.9%	95.0%	84.9%	87.8%	87.5%	91.1%
Texas Hunger Initiative Regional Office	4	12	4	4	2	26
	8.5%	12.0%	5.5%	8.2%	8.3%	8.9%
Other	0	4	0	1	1	6
	0.0%	4.0%	0.0%	2.0%	4.2%	2.1%
Count	47	100	73	49	24	293

Table A.I. How did your organization receive TDA marketing materials? (Select all that apply.)

	TDA Region					
	1	2	3	4	5	Total
Download/Print	29	58	42	29	18	176
	65.9%	61.7%	67.7%	67.4%	85.7%	66.7%
Order (from TDA website- mailed for free)	37	82	51	32	17	219
	84.1%	87.2%	82.3%	74.4%	81.0%	83.0%
Count	44	94	62	43	21	264

Table A.J.1. Please respond to the following statements regarding your organization's advertisement of the summer meals program in 2020.

	TDA Region					
Television	1	2	3	4	5	Total
Select method(s) you utilized	5	4	7	2	3	21
	10.0%	3.9%	9.6%	3.9%	13.0%	7.0%
Select which method(s) seemed to be most effective in getting children to sites	3	2	1	2	0	8
	60.0%	50.0%	14.3%	100.0%	0.0%	38.1%
Radio	1	2	3	4	5	Total
Select method(s) you utilized	14	14	10	5	3	46
	28.00%	13.73%	13.70%	9.80%	13.04%	15.38%
Select which method(s) seemed to be most effective in getting children to sites	11	5	5	2	1	24
	78.57%	35.71%	50.00%	40.00%	33.33%	52.17%
						Continue to Table A.J.2

Table A.J.2. Please respond to the following statements regarding your organization's advertisement of the summer meals program in 2020.

TDA Region						
Newspaper	1	2	3	4	5	Total
Select method(s) you utilized	30	45	34	28	11	148
	60.0%	44.1%	46.6%	54.9%	47.8%	49.5%
Select which method(s) seemed to be most effective in getting children to sites	14	15	7	10	5	51
	46.7%	33.3%	20.6%	35.7%	45.5%	34.5%
Social Media	1	2	3	4	5	Total
Select method(s) you utilized	44	92	65	43	20	264
	88.0%	90.2%	89.0%	84.3%	87.0%	88.3%
Select which method(s) seemed to be most effective in getting children to sites	37	75	46	28	14	200
	84.1%	81.5%	70.8%	65.1%	70.0%	75.8%
Neighborhood Flyers	1	2	3	4	5	Total
Select method(s) you utilized	17	46	29	23	9	124
	34.0%	45.1%	39.7%	45.1%	39.1%	41.5%
Select which method(s) seemed to be most effective in getting children to sites	9	20	12	10	6	57
	52.9%	43.5%	41.4%	43.5%	66.7%	46.0%
Door Hangers	1	2	3	4	5	Total
Select method(s) you utilized	6	16	9	3	2	36
	12.0%	15.7%	12.3%	5.9%	8.7%	12.0%
Select which method(s) seemed to be most effective in getting children to sites	3	6	3	3	0	15
	50.0%	37.5%	33.3%	100.0%	0.0%	41.7%
Direct Mail	1	2	3	4	5	Total
Select method(s) you utilized	7	22	9	8	3	49
	14.0%	21.6%	12.3%	15.7%	13.0%	16.4%
Select which method(s) seemed to be most effective in getting children to sites	2	9	4	2	0	17
	28.6%	40.9%	44.4%	25.0%	0.0%	34.7%
Billboards	1	2	3	4	5	Total
Select method(s) you utilized	5	12	3	5	1	26
	10.0%	11.8%	4.1%	9.8%	4.4%	8.7%
Select which method(s) seemed to be most effective in getting children to sites	4	4	2	1	1	12
	80.0%	33.3%	66.7%	20.0%	100.0%	46.2%

Table A.J.3. Please respond to the following statements regarding your organization's advertisement of the summer meals program in 2020.

	TDA Region					
Collaboration with schools (e.g., robo-calls, flyers)	1	2	3	4	5	Total
Select method(s) you utilized	26	66	48	34	11	185
	52.0%	64.7%	65.8%	66.7%	47.8%	61.9%
Select which method(s) seemed to be most effective in getting children to sites	18	41	35	16	10	120
	69.2%	62.1%	72.9%	47.1%	90.9%	64.9%
Telephone Recruitment of Parents	1	2	3	4	5	Total
Select method(s) you utilized	10	16	13	10	8	57
	20.0%	15.7%	17.8%	19.6%	34.8%	19.1%
Select which method(s) seemed to be most effective in getting children to sites	8	16	7	3	4	38
	80.0%	100.0%	53.9%	30.0%	50.0%	66.7%
Other	1	2	3	4	5	Total
Select method(s) you utilized	5	3	5	2	1	16
	10.0%	2.9%	6.9%	3.9%	4.4%	5.4%
Select which method(s) seemed to be most effective in getting children to sites	4	5	1	1	1	12
	80.0%	166.7%	20.0%	50.0%	100.0%	75.0%
Count	50	102	73	51	23	299
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table A.K. Who assisted you with your outreach and promotional materials in preparation for summer 2020? (Select all that apply.)

	TDA Region					
	1	2	3	4	5	Total
For-profit organization	0	1	2	0	0	3
	0.0%	1.0%	2.8%	0.0%	0.0%	1.0%
Child advocacy organization	1	0	3	0	0	4
	2.1%	0.0%	4.2%	0.0%	0.0%	1.4%
Healthcare provider	1	0	0	0	0	1
	2.1%	0.0%	0.0%	0.0%	0.0%	0.3%
Anti-hunger organization	3	3	3	2	0	11
	6.4%	3.0%	4.2%	4.1%	0.0%	3.8%
Other government agency	2	0	1	0	0	3
	4.3%	0.0%	1.4%	0.0%	0.0%	1.0%
Other non-profit	3	5	2	0	1	11
	6.4%	5.0%	2.8%	0.0%	4.6%	3.8%
Faith-based organization	2	4	5	1	0	12
	4.3%	4.0%	7.0%	2.0%	0.0%	4.1%
Texas Department of Agriculture (TDA-state agency)	36	74	46	29	16	201
	76.6%	73.3%	64.8%	59.2%	72.7%	69.3%
Schools	20	38	37	24	11	130
	42.6%	37.6%	52.1%	49.0%	50.0%	44.8%
Other	2	4	3	3	2	14
	4.3%	4.0%	4.2%	6.1%	9.1%	4.8%
Count	70	129	102	59	39	387

Table A.L. Compared to 2019, how did the frequency of the following items change in 2020?

Number of administrative reviews	TDA Region					
	1	2	3	4	5	Total
Fewer	4	12	12	8	3	39
	9.3%	14.1%	19.7%	18.2%	14.3%	15.4%
Same	21	30	25	15	4	95
	48.8%	35.3%	41.0%	34.1%	19.1%	37.4%
More	1	4	6	6	6	23
	2.3%	4.7%	9.8%	13.6%	28.6%	9.1%
N/A	17	39	18	15	8	97
	39.5%	45.9%	29.5%	34.1%	38.1%	38.2%
Count	43	85	61	44	21	254
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Number of site visits	1	2	3	4	5	Total
Fewer	7	13	13	10	5	48
	15.9%	15.3%	19.7%	22.7%	22.7%	18.4%
Same	23	36	31	19	6	115
	52.3%	42.4%	47.0%	43.2%	27.3%	44.1%
More	2	6	9	5	3	25
	4.6%	7.1%	13.6%	11.4%	13.6%	9.6%
N/A	12	30	13	10	8	73
	27.3%	35.3%	19.7%	22.7%	36.4%	28.0%
Count	44	85	66	44	22	261
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Number of disallowed meals	1	2	3	4	5	Total
Fewer	6	7	12	3	3	31
	14.6%	8.5%	19.4%	7.5%	13.6%	12.6%
Same	7	9	12	9	3	40
	17.1%	11.0%	19.4%	22.5%	13.6%	16.2%
More	1	3	2	1	0	7
	2.4%	3.7%	3.2%	2.5%	0.0%	2.8%
N/A	27	63	36	27	16	169
	65.9%	76.8%	58.1%	67.5%	72.7%	68.4%
Count	41	82	62	40	22	247
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table A.M. Overall how would you rate your satisfaction using the summer meals program during summer 2020?

	TDA Region					
	1	2	3	4	5	Total
Very satisfied	19	28	30	14	12	103
	38.0%	27.7%	41.1%	27.5%	50.0%	34.5%
Satisfied	21	54	37	29	8	149
	42.0%	53.5%	50.7%	56.9%	33.3%	49.8%
Neither satisfied nor unsatisfied	8	15	5	6	3	37
	16.0%	14.9%	6.9%	11.8%	12.5%	12.4%
Unsatisfied	2	4	1	2	1	10
	4.0%	4.0%	1.4%	3.9%	4.2%	3.3%
Count	50	101	73	51	24	299
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table A.N.1 Are you currently connected with a Texas Hunger Initiative regional staff person?

	TDA Region					
	1	2	3	4	5	Total
Yes	8	18	24	15	3	68
	16.0%	17.8%	32.9%	29.4%	12.5%	22.7%
No	32	64	40	26	16	178
	64.0%	63.4%	54.8%	51.0%	66.7%	59.5%
We are not currently, but have communicated with THI staff in the past	10	19	9	10	5	53
	20.0%	18.8%	12.3%	19.6%	20.8%	17.7%
Count	50	101	73	51	24	299
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table A.N.2 Did you receive support of any kind from THI Regional staff regarding your summer meal efforts in 2020?

	TDA Region					
	1	2	3	4	5	Total
Yes	6	12	17	4	3	42
	16.2%	15.2%	2830.0%	10.5%	20.0%	18.3%
No	31	67	43	34	12	187
	83.8%	84.8%	71.7%	89.5%	80.0%	81.7%
Count	37	79	60	38	15	229
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Table A.O. How helpful were THI staff regarding Summer Meals efforts in 2020?

	TDA Region					
	1	2	3	4	5	Total
Extremely helpful	5	7	10	3	3	28
	83.3%	58.3%	58.8%	75.0%	100.0%	66.7%
Moderately helpful	1	3	3	0	0	7
	16.7%	25.0%	17.7%	0.0%	0.0%	16.7%
Neutral	0	2	3	1	0	6
	0.0%	16.7%	17.7%	25.0%	0.0%	14.3%
Extremely unhelpful	0	0	1	0	0	1
	0.0%	0.0%	5.9%	0.0%	0.0%	2.4%
Count	6	12	17	4	3	42
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%